

# The next generation of tech ecosystems.

Actionable benchmarks from **201 tech ecosystems** based on investment, innovation, talent, and outcome. December, 2022



## Our mission: bringing data transparency to every tech ecosystem.



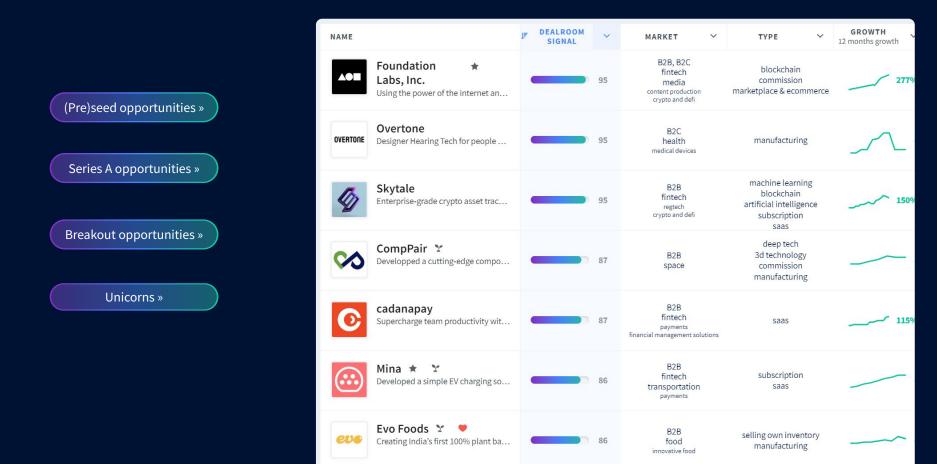
**Builders** Raise capital, recruit, be visible in ecosystem

# We empower over 75 governments with innovation data and insights, enabling them to monitor & build their tech ecosystem.



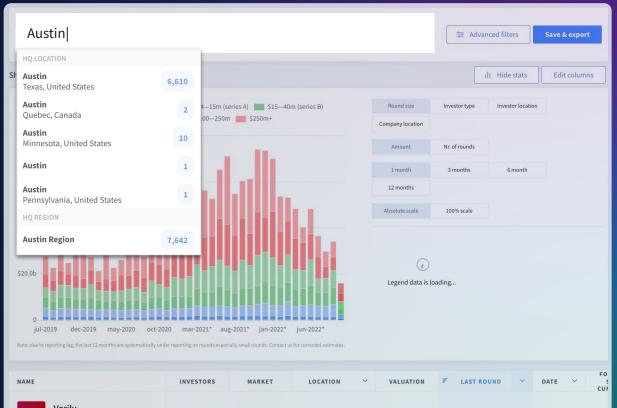


## Predictive algorithms to detect emerging tech and promising companies.



## Get real-time analytics on <u>any</u> location.





Verily Verily is the health care company       Google       health medical devices       Cambridge, United States       \$1.6b       \$1.0b GROWTH EQUITY VC       Sep 2022         True       Terawatt infrastructure Electric vehicle infrastructure components       Cyrus Capital Partners Vision Ridge Partners transportation       San Francisco, United States       \$4.0-6.0b       \$1.0b SERIES A       Sep 2022	NAME		INVESTORS	MARKET	LOCATION V	VALUATION	IF LAST ROUND	DATE V S
Transportation States \$4.0-6.0b \$1.0b SERIES A Sep 2022	verily	2011/04/2010 ·	Google		Cambridge, United States	\$1.6b	\$1.0b GROWTH EQUITY VC	Sep 2022
Reyname Capital energy providers	שד	Terawatt infrastructure Electric vehicle infrastructure com	Partners Vision Ridge Partners Keyframe Capital			\$4.0—6.0b		Sep 2022 dealroom.co

#### Intelligence briefings written by Dealroom Analysts

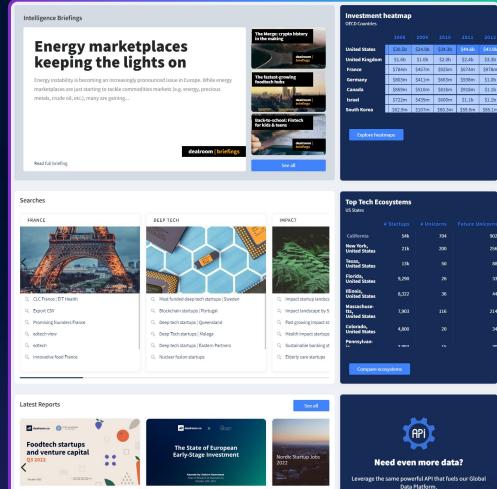
#### Market maps across thousands of niche segments

Deep-dives into

ecosystems and

industries

Foodtech startups and venture capital Q3



The State of European Early-Stage

Nordic Startup Jobs

# Compare any tech

ecosystem

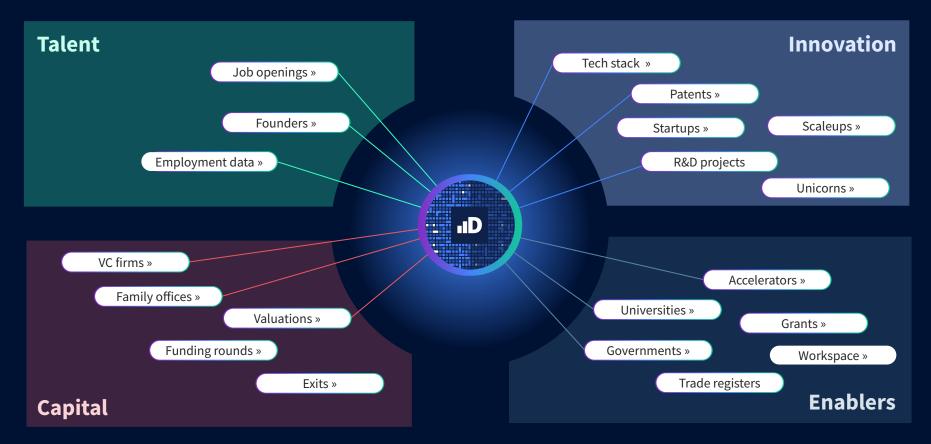
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Investment

trends

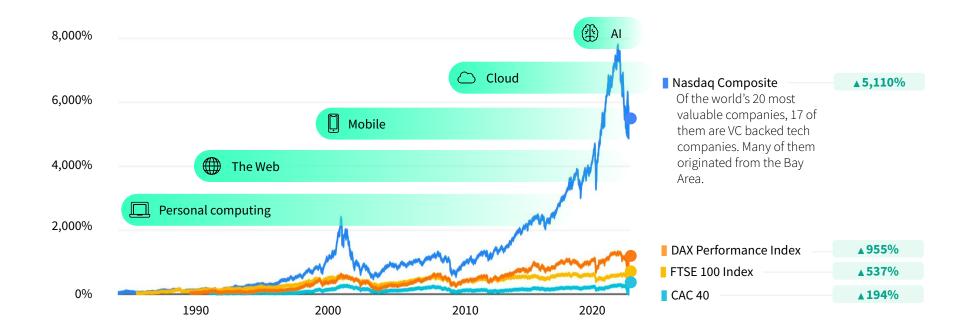
### Providing a 360-degree view on tech ecosystems.



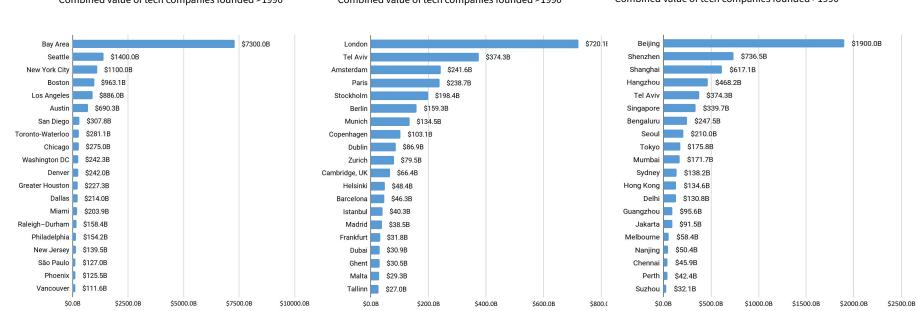
# **1** The next generation of tech ecosystems

- 2 Capital & investment
- 3 Innovation & talent
- 4 Economic outcomes
- 5 Regional lens
- 6 Methodology

During the past three decades, technology has eclipsed all sectors, driven by a series of technological inflection points. Mostly VC-backed companies have seized on the opportunity.



# Following the Bay Area's lead, dozens of tech ecosystems have sprung up globally. Over 40 of them have created over \$100B in value.



Americas

Combined value of tech companies founded >1990

EMEA

Combined value of tech companies founded >1990

#### Asia & Oceania

Combined value of tech companies founded >1990

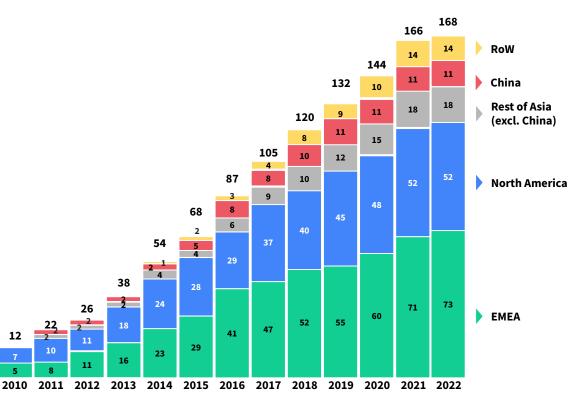
There are now 168 cities with at least one unicorn or \$1B+ exit. Back in 2010, this number was just 12.

Knowledge about building startups has become much more widespread in the last decade.

These cities have acted as platforms that facilitate talent, capital, infrastructure and enablers.

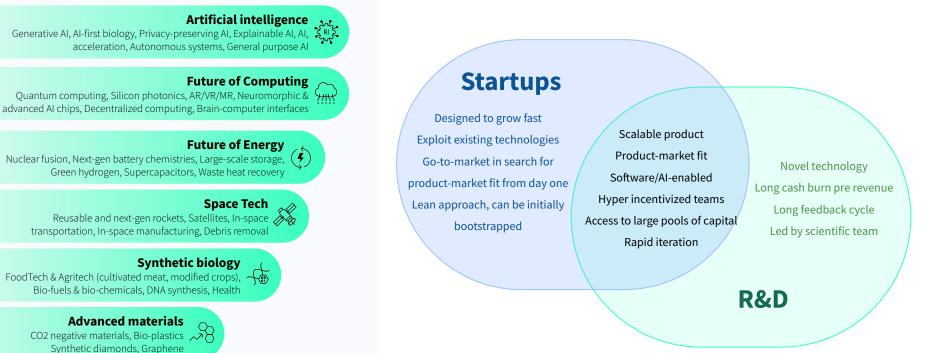
The fact that there are now 168 unicorn cities bodes well for the future, as unicorns can be excellent founder factories, creating a positive flywheel effect.

#### Cities with at least one unicorn or \$1B+ exit



#### Now, a new phase of radical innovation has begun, driven by breakthroughs in frontier technologies.

Startups and frontier R&D do not naturally overlap, but the intersection is also where cutting-edge innovation is happening.



Page / 12Source: Dealroom.co. Examples of novel domains in tech (taken from<br/>upcoming Deep Tech report created with Lakestar and Walden).

#### dealroom.co

This decade will require tech ecosystems to bring together entrepreneurship, knowledge, capital, deep R&D, and science into one seamless platform.

#### Capital & Investment 🛞

Ability to attract venture capital across stages (early, breakout, late)

### Innovation & Talent $\mathscr{B}$

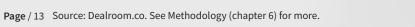
- Development of intellectual property (patents)
- Linkage between universities and entrepreneurship

#### Economic upside 🖓

- Performance relative to economic stage of development
- Affordability of living

#### Entrepreneurialism 🍰

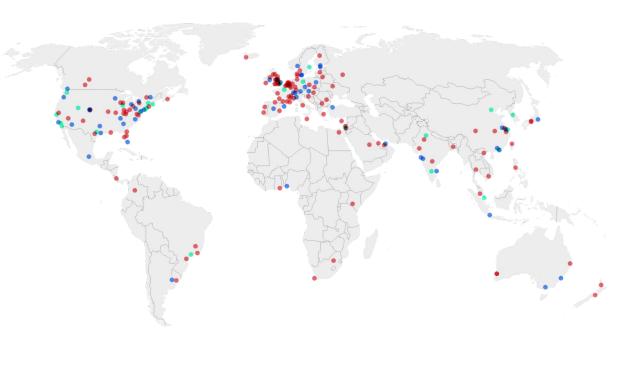
- Conversion from startup to \$1B+ company
- Ability to produce flywheel effect of multiple unicorns





### How prepared are cities for the next decade? 201 cities in 65 countries were analyzed for this report.

Tier 1 (20+ unicorns) Tier 2 (5-19 unicorns) Tier 3 & 4 (0-4 unicorns)



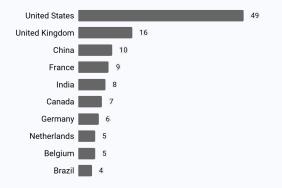
### **Selection criteria**

The dataset starts with 168 cities that have at least one unicorn. An additional 33 cities have at least >\$100M in funding and min 50 VC rounds since 2017.

In this report, each "city" is actually a metro area consisting of multiple cities, suburbs and nearby towns.

In forthcoming editions of this report we expect to add more cities and we welcome suggestions from readers.

#### Number of qualified cities per country (top 10)



Not all tech ecosystems are created equal. For instance, New York cannot be compared with Oxford. We created three lenses by which to benchmark ecosystems.

# Scale lens Trailblazers

Leading by metrics such as venture capital and creation of successful startups and scaleups.

Presence of established local venture capital sector and capital markets to support life cycle from seed to IPO.

\$1 trillion companies are most likely to get built here. The success of these ecosystems opens up new possibilities across the globe, hence the term Trailblazers.



# Per capita lens Science Hubs

High output per inhabitant, driven by academic/research footprint. Strong universities-to-startups linkage.

Often smaller cities like Oxford or Leuven. Sometimes part of bigger ecosystems like the Bay Area, London or Boston.

Key for development of novel and cutting edge technology (Deep Tech).



#### Growth lens Rising Stars

Benefiting from globalization of venture capital and distributed teams.

Often emerging economies with lower cost of living .

Presence of local early-stage VCs, but lacking depth of follow-on investors.

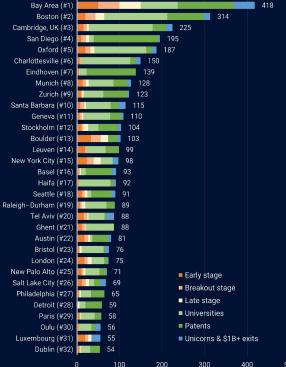
Need strong connection with bigger ecosystems to thrive.

### Transparent & comprehensive framework to benchmark tech ecosystems globally.

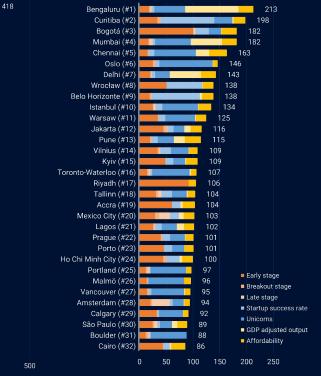
Scale lens  $\mathcal{A}^{\mathcal{N}}$ Bay Area (#1) 454 New Palo Alto (#2) 237 New York City (#3) 186 Boston (#4) 166 London (#5) 99 Los Angeles (#6) 98 Paris (#7) 88 Tel Aviv (#8) 68 Tokvo (#9) 64 Beijing (#10) 57 Chicago (#11) 54 Bengaluru (#12) 44 Shanghai (#13) 40 Seoul (#14) 40 San Diego (#15) 38 Berlin (#16) 35 34 Washington DC (#17) Philadelphia (#18) 33 Seattle (#19) 33 Singapore (#20) 32 Toronto-Waterloo (#21) 32 Stockholm (#22) 29 New Jersey (#23) 28 Mumbai (#24) 26 Austin (#25) 23 Early stage Delhi (#26) 22 Breakout stage Munich (#27) 21 Raleigh-Durham (#28) Late stage 21 Shenzhen (#29) University talent Atlanta (#30) 20 Patents São Paulo (#31) 19 Unicorns & \$1B+ exits Zurich (#32) 19 200 300 400 500

Trailblazers





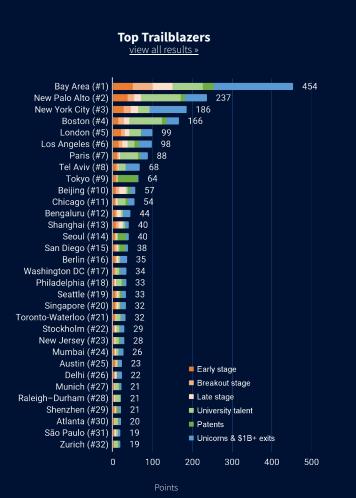
**Rising Stars** Growth lens



Points

Points

Points



Scale lens: Trailblazers

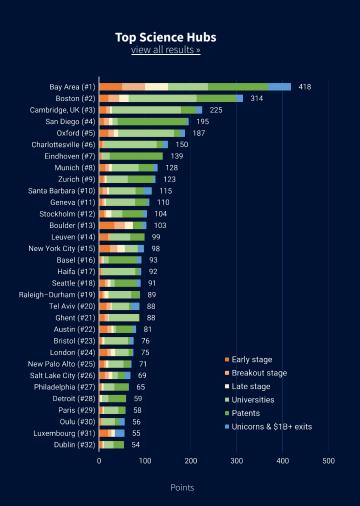
When looking at the raw scale, the top spots are snagged by the usual suspects (**Bay Area, New York, Boston**), with noteworthy individual performances.

One new name makes the list: **New Palo Alto**, a cluster of European cities of close proximity, similar to the Bay Area. Within a four-hour train ride connecting London, Paris, and Amsterdam, lie some of the world's best universities, diverse talent pools, innovative tech companies, and globally the highest concentration of cities that have produced unicorns.

The Bay Area being the clear #1 won't surprise anyone. The chart on the left shows it does so by a wide margin. It leads by nearly every metric, but not all.

**Tokyo** is the frontrunner in Asia. It has a smaller startup ecosystem yet over-indexes on international patent registrations. The total number of active patents is perhaps a crude metric, but adding this quantifies Tokyo's massive innovative capacity from an industrial point of view.

The positions of **Beijing** and **Shanghai** are lower than they might have been a few years ago. China-only patents are not counted and the methodology puts emphasis on what happened since 2019 when China's tech sector was starting to decline relative to the rest of the world.



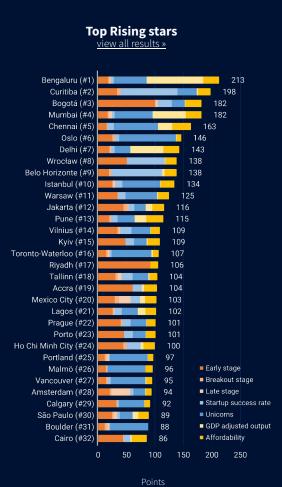
## 🛞 Per capita lens: Science Hubs

The Science hub lens places more emphasis on the development of deep tech, university talent, and patents on a per capita basis. Why? When it comes to science hubs, small can sometimes be a good thing, especially when there is specialization happening. The result is a mix of big generalist and small specialist science hubs.

The **Bay Area** still tops the list, despite being a large ecosystem. Due to its sheer scale, it is still relatively dense despite being a much larger metro area. It also has a massive patent and deep tech footprint. It is, however, closely followed by **Cambridge (UK)** and **Boston**. Both score better on university talent.

Patent data combined with venture capital data helps creates a powerful holistic picture of innovation. It helps us identify innovation hubs that would have been far less visible if we were looking only through a venture capital lens.

For instance, **San Diego** has a strong patent footprint, especially in telecommunications. Leuven, Zurich, and Boston excel in life sciences. Eindhoven and Cambridge are strong in semiconductors. Basel is strong in materials science, sensors & optics.



🎸 Growth lens: Rising Stars

When looking at growth, many names emerge that are far less obvious. We constructed this benchmark with the explicit goal to discover ecosystems that may be relatively under the radar, but have undergone rapid transformation.

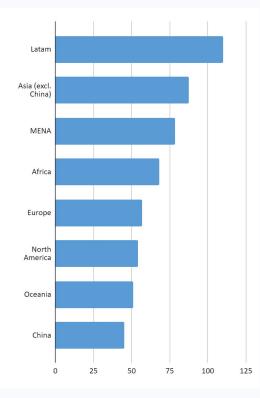
The results also show a very close call within the top 5 and again a very close call between numbers 10 to 32. But there are big differences in the way each city ended up there (their success factors).

For instance, **Bengaluru** tops this category for excelling in its high ratio of unicorns relative to GDP per capita. **Curitiba**, Brazil, does well thanks to its high conversion from series A to unicorn.

While **Bogotá**, the Columbia capital, ranks well thanks to its high conversion from series a to unicorn. **Oslo** scores well in unicorn growth; Amsterdam in terms of growth stage funding (megarounds).

This heterogeneity is visually apparent by every bar having a very different color composition – unlike the Trailblazers chart which is much more uniform.

## **Rising stars.**



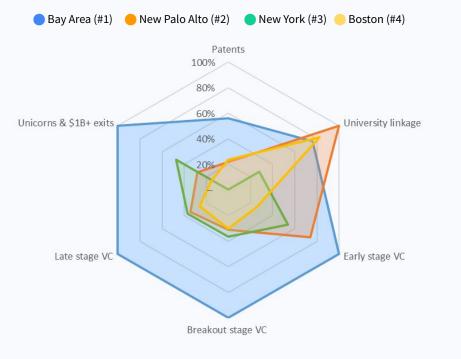


#### 20+ unicorns

- 1 Bengaluru
- 2 Delhi
- 3 Amsterdam
- 4 Bay Area
- 5 Beijing
- 6 São Paulo
- 7 New York City
- 8 New Palo Alto
- 9 Tel Aviv
- 10 Paris

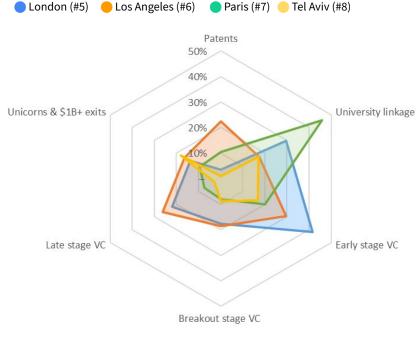
### Scale lens: the top 4 Trailblazers ...

The Bay Area is #1 in everything except patent development and university linkage. New York over-indexes on number of unicorns and \$1B+ exits. New Palo Alto's strongest suit is it's highly connected university and venture capital networks.



### ... and the next 4 Trailblazers.

Paris is over-indexing on university linkage with many startup founders from local universities. Los Angeles is more allround. London over-indexes on early stage funding and Tel Aviv outperforms on number of unicorns.

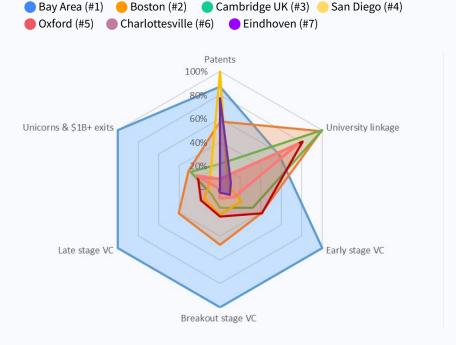


Page / 21 Source: Dealroom.co. Percentage indicates % of possible score reached. #1 has 100%.

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### Per capita lens: the top 7 Science Hubs ...

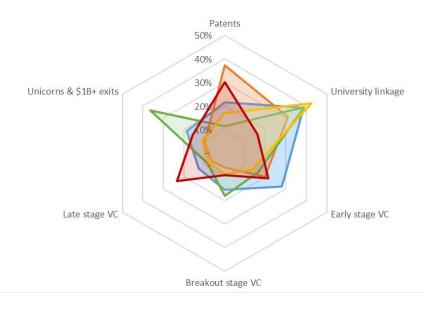
In the top 7 Science Hubs, the Bay Area is the allround leader, although it scores lower on university linkage (less academic startup founders). Science supercluster New Palo Alto is represented three times with Cambridge (UK), Oxford and Eindhoven.



### ... and the next 5 Science Hubs

Munich scores high thanks to a life science and industrial tech focus. Zurich and Geneva are geographically close by with a similar field of specialisation. Santa Barbara has a high number of unicorns per inhabitant and strong university linkage.





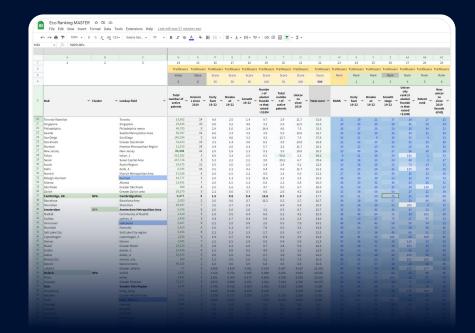
## Explore the footprint of 201 cities ...

### Visit Flourish »



## ... or go straight to the raw data.

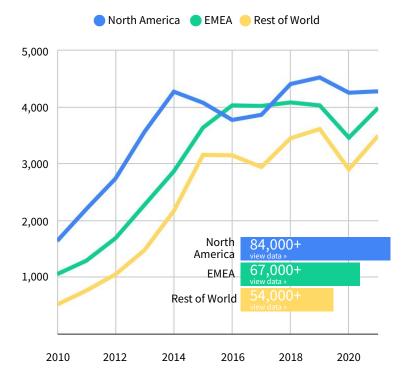
#### Open Google Sheet »



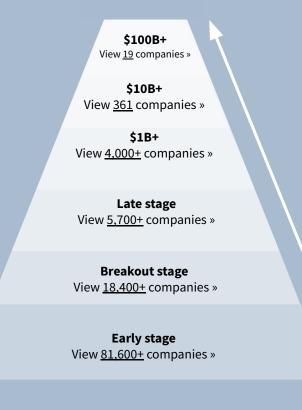
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# Every year, about 12,000 new startups receive their first investment from a VC.



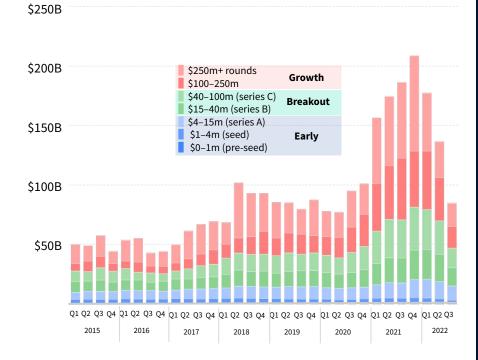
# There are roughly 207,000+ active VC-backed startups & scaleups globally.



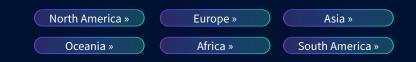
dealroom.co

# Global venture capital is back to pre-pandemic activity levels.

VC investment in Global startups » view online



### Explore the data.



AMOUNT INVESTED ~ Locations	2013	2014	2015	2016	2017
Greater London	\$623m	\$899m	\$1.3b	\$1.6b	\$2.0b
Ile-de-France (Paris Region)	\$364m	\$397m	\$628m	\$869m	\$1.1b
Berlin/Brandenburg Metropolitan Region	\$232m	\$308m	\$326m	\$442m	\$665m
Greater Stockholm	\$67.5m	\$176m	\$233m	\$395m	\$551m
Munich Metropolitan Area	\$99.9m	\$108m	\$157m	\$141m	\$262m
Amsterdam Metropolitan Area	\$99.4m	\$107m	\$86m	\$163m	\$174m
Greater Oslo Region	\$15.5m	\$41.8m	\$61.7m	\$82m	\$127m
Greater Helsinki Area	\$110m	\$169m	\$134m	\$224m	\$202m
Greater Zurich area	\$53m	\$40.9m	\$79.5m	\$85.4m	
Community of Madrid					
Amsterdam Metropolitan Area Greater Oslo Region Greater Helsinki Area Greater Zurich area Community of	\$15.5m \$110m \$53m	\$41.8m \$169m \$40.9m	\$61.7m \$134m \$79.5m	\$82m \$224m \$85.4m	\$127m \$202m \$223m

**66** Venture rounds are self-labelled without much consistency. Letters will never give a true sense of where a company is at in terms of their development whereas the amount of capital they consume is a much better reflection – by breaking down funding into phases of capital raised it gives founders a much better sense of what it takes to get from one stage to the next.



#### Saul Klein Co-founder of LocalGlobe

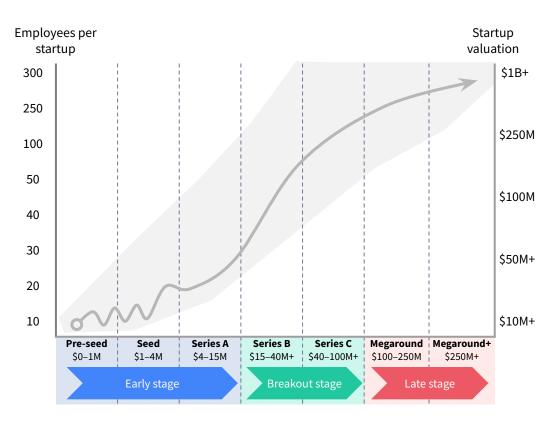
**66** If I look back to the beginning of the current tech boom which started around 2009, we often wrote a \$3–5 million check and this was called an "A round" and 12 years later in an over-capitalized market this became known as a "Seed Round" but in truth what we do hasn't changed much at all."



#### **Mark Suster**

Founder of Upfront Ventures

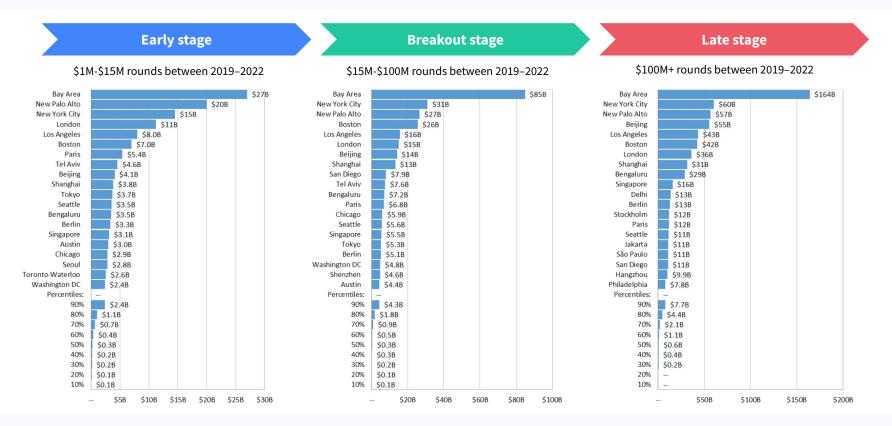
#### Dealroom worked with leading VCs to develop a venture-backed scaling journey, that stands the test of time.



Source: Dealroom. Analysis includes all jobs at startups created by companies founded after 1990 as of October 2022, excluding companies with marketplaces & commerce as business model. More in the methodology section.

dealroom.co

# The Bay Area startups raise more venture capital than the next three cities combined. But when it comes to early stage investing, the gap is much narrower.



## The Bay Area USA

Cities & towns Universities First unicorn Iconic companies Top patents categories Notable spinouts Combined enterprise value Cost of living San Francisco, Palo Alto, Menlo Park, Stanford University of San Francisco & University of California eBay in 1999 Salesforce, Facebook, Google, Uber and Airbnb Information, Semiconductors and Telecommunications Keysight Technologies, Medable and OmniAB \$7.4 trillion 95% of New York

 $\# \underline{1}$ Unicorns since 2019

ice 2019 Early

#1Growth funding Early stage funding

#3

University alumni

#1

Breakout funding

#2

#1

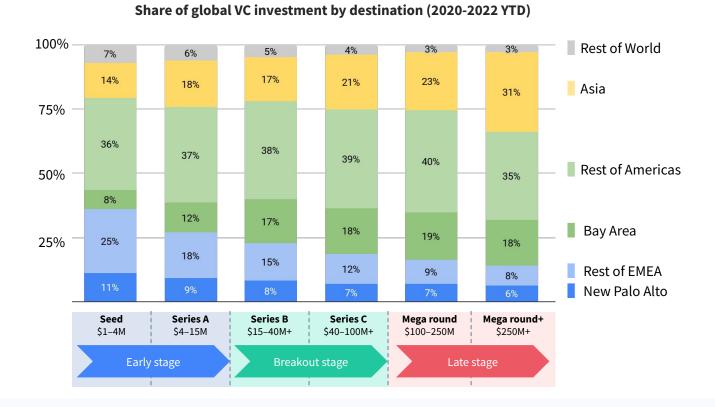
Patents

Explore Bay Area »



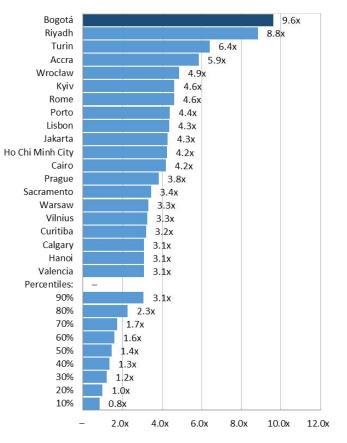
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## New Palo Alto has nearly caught up with the Bay Area in early-stage investment. Asia over-indexes in super mega rounds.



#### Growth of early stage capital between 2015-2018 and 2019-2022

(\$1M-\$15M rounds size)



# Bogotá COLOMBIA

Cities & towns Universities

First unicorn Iconic companies Notable spinouts Combined enterprise value Cost of living University of the Andes, National University of Colombia and the Pontifical Javeriana University Rappi in 2018 LINE, Nexon, Rakuten, Kakao Rappi, Habi and Addi

Soacha, Facatativá, Mosquera, Chía

27% of New York

\$12.5 billion

#5Unicorn conversion

#<u>1</u> Early stage funding growth

. age E owth f

#49

Unicorn growth

#51

Unicorn to GDP ratio

#173 Breakout stage funding growth

#6 Affordability of living

Explore Bogotá»

dealroom.co

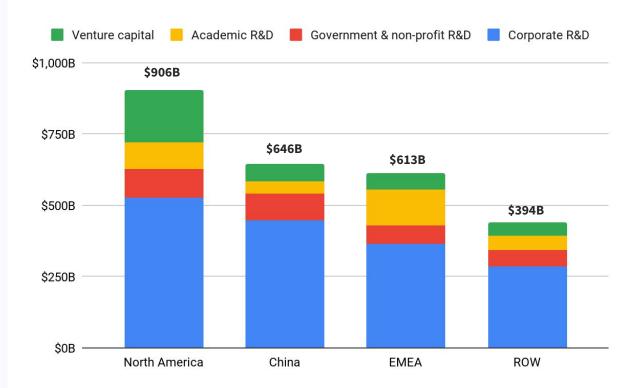
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## Research & Development (R&D) investment is 6.5x higher than venture capital investment. Over 70% of R&D investment is done by corporates.

Global venture capital has grown 4x over the last decade (ignoring the 2021 hype year).

But there's innovation happening beyond startups. Venture capital is still dwarfed by R&D investment, which has grown 2x over the same period.

#### R&D and venture capital investment (2020).



Source: Dealroom.co analysis of OECD data for R&D. EMEA region includes the EU27 countries including the UK, Israel and South Africa. VC data from Dealroom.co

# Frontier R&D is dominated by formerly venture-backed companies. Ergo, there's a indirect link between corporate R&D and venture capital.

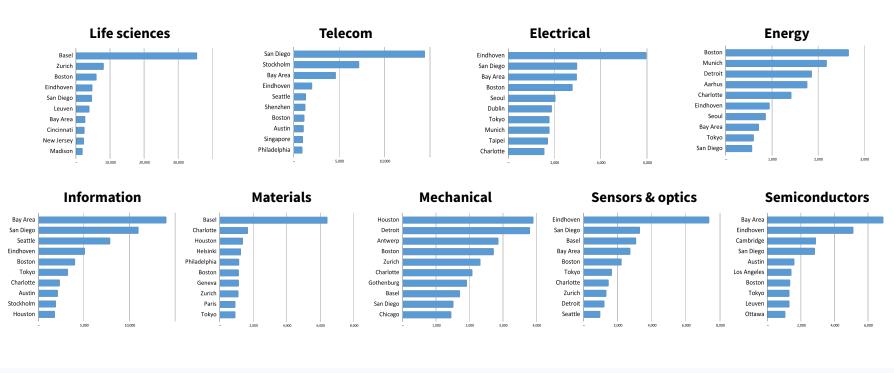
	<ul><li>T = ≤ L ∩</li><li>Meta</li><li>▲ Apple</li></ul>	sanofi ASML PHILIPS		ZTE中兴 Tencent	NAVER LG SAMSUNG	Rolls-Royce	SIEMENS	RENAULT Sonofi	Check Point	
	Google amazon									
Corporate R&D spend (\$ billions)	United States	EU-27	Japan	China	South Korea	United Kingdom	Germany	France	Israel	Taiwan
Internet, software, hardware	114	9	9	15	17	1	4	2	1	3
Semiconductors	39	5	3	1	2	0	1	0	0	7
Pharma, biotech, healthcare	84	52	14	1	0	13	8	8	2	0
Automotive	19	46	39	6	4	4	34	8	0	0
Aerospace and Defense	11	8	0	0	0	2	0	2	0	0
Telecom	13	16	2	3	0	1	1	1	0	0
Oil & Gas	1	3	0	3	0	0	0	1	0	0

## Patents are an indicator of research output. Additional ecosystems emerge such as Tokyo, Seoul, San Diego when looking through this lens.

#### **Registered Patents breakdown per category**

	Total	Information	Telecom	Electrical	Energy	Life sciences	Materials	Mechanical	Sensors & optics	Semi– conductors
Tokyo	513,182	131,819	27,575	73,044	24,681	54,852	37,923	41,372	67,690	53,053
Bay Area	287,776	108,709	35,966	23,066	5,543	20,905	6,309	10,151	21,247	53,546
Seoul	207,716	27,586	19,621	53,330	22,477	10,227	10,208	16,117	20,651	26,830
San Diego	140,394	36,233	47,700	9,856	1,873	15,618	2,168	5,004	10,929	9,369
Boston	120,420	19,818	5,840	13,795	13,154	29,740	5,612	13,463	11,000	6,642
Los Angeles	114,772	24,807	11,306	11,268	2,617	16,698	3,288	7,869	8,989	26,750
Houston	72,077	13,074	3,247	4,398	1,710	3,818	9,826	27,872	4,409	3,657
Shenzhen	65,947	12,813	29,746	8,490	1,824	1,633	969	2,491	5,001	2,419
Chicago	56,769	6,963	3,687	6,798	4,025	8,056	7,349	14,496	4,034	1,187
Seattle	56,397	32,359	5,496	3,304	783	3,173	701	3,265	4,041	3,211

# Patent data helps identify innovation hot spots (such as Leuven, Eindhoven, Basel) which are less visible if only looking through a venture capital lens.



#### Number of patents per inhabitant by category

Page / 36 Source: Dealroom.co analysis of Cipher data.

8,000

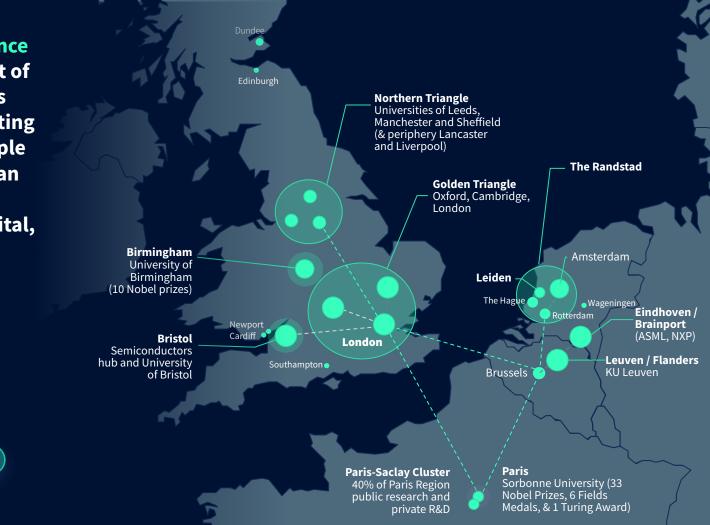
Many startups have their roots in academia. And universities are a breeding ground for entrepreneurs more generally. This benchmarking measures the linkage between universities and the startup ecosystem.

» Universities by number of startups

» University spinouts

NAME		LOCATIONS	ALUMNI-FOUNDED STARTUPS (Europe)	ALUMNI FOUNDERS (Europe)	ALUMNI-FOUNDED UNICORNS (Europe)	ALUMNI-FOUNDED FUTURE UNICORNS (Europe)	JF FOUNDED STARTUP
\$	Stanford University Stanford University is one of the w	Stanford Kentucky	828	649	7	14	5132
₩ H B S	Harvard Business School Harvard Business School educates	Boston Massachusetts	752	607	12	21	3780
$\bigcirc$	University of California, Berkeley A wellspring of innovation, the sch	Berkeley California	502	439	11	15	3301
1031 1801 12351	Harvard University Devoted to excellence in teaching,	Cambridge Massachusetts	619	485	11	18	3281
1417	Massachusetts Institute of Technology (MIT) MIT - Massachusetts Institute of Te	Cambridge Massachusetts	600	461	3	7	3038
Wharton	The Wharton School The Wharton School of the Univers	Philadelphia Pennsylvania	333	261	9	12	2450
BUSINESS	Stanford Graduate School of Business Business research, insights, & idea	Stanford Kentucky	405	283	11	17	2323
UNIVERSITY OF	University of Cambridge One of the world's oldest universit	Cambridgeshire England	1201	1058	12	26	2105

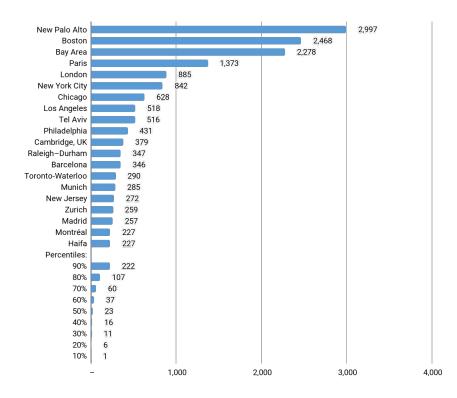
New Palo Alto is a Science Supercluster: three out of the top 10 science hubs within 4 hours commuting distance. A good example of an ecosystem that can combine science, entrepreneurship, capital, and frontier R&D.



Explore New Palo Alto »

### **University talent**

University alumni that founded startups that raised >\$10M



### **Boston** USA

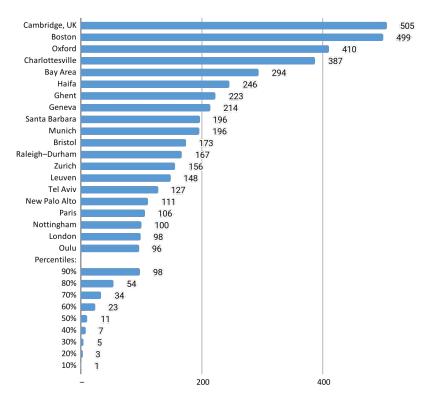
Cities & towns Universities First unicorn Iconic companies Top patents categories Notable spinouts Combined enterprise value Cost of living

Boston, Cambridge, Worcester, Providence, Lowell Harvard, MIT, Boston University Wayfair in 2011 Moderna Therapeutics, Nuance Communications Life sciences, Information & Mechanical Boston Meats and Kula Bio \$971.6 billion 80.5% of New York

#6#6#4Unicorns since 2019Early stage fundingBreakout stage<br/>funding#6#2#5Late stage fundingUniversity alumniPatentsExplore Boston >Explore Boston >

### University talent per inhabitant

Per inhabitant number of university alumni founders who raised >\$10M



### **Cambridge** UK

Cities & towns Universities First unicorn Iconic companies Top patents categories Notable spinouts Combined enterprise value Cost of living Cambridge, St Ives and Huntington University of Cambridge ARM in 1998 ARM and Aveva Semiconductors, Life Sciences and Information CamSemi, DarkTrace and BitBio \$66.9 billion 63.9% of New York

#6 Deep tech unicorns per inhabitant

600

Farly stage VC per inhabitant #11

Breakout stage VC per inhabitant

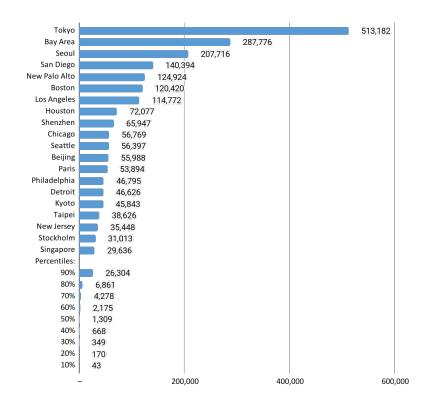
#25 Late stage VC per inhabitant

University alumni >\$10M per inhabitant #14 Patents per inhabitant

Explore Cambridge »

### **Patent development**

Number of registered patents. Excluding China-only patents

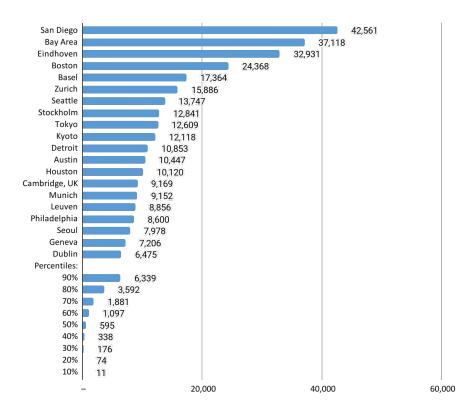


### Tokyo JAPAN

**Cities & towns** Tokyo, Yokohama, Kawasaki, Saitama, Chiba, Sagamihara Universities Tokyo Institute of Technology, The University of Tokyo, Keio University First unicorn DeNA in 2017 **Iconic companies** LINE, Nexon, Rakuten, Kakao **Top patents categories** Heptares Therapeutics and Raptuya Robotics Notable spinouts Information, Electrical and Sensors & Optics **Combined enterprise value** \$175.5 billion #16 #35 #11 Unicorns since 2019 Early stage funding **Breakout funding** #34 #142 #1 **Growth funding University alumni** Patents Explore Tokyo »

### Patent development per inhabitant

Number of active patents excl. China-only patents per inhabitant



### **Basel** SWITZERLAND

Cities & towns Universities First unicorn Iconic companies

Notable spinouts Top patents categories Combined enterprise value Cost of living Birsfelden, Binningen, Oberwil, and Riehen University of Basel Roivant Sciences in 2014 Roivant Sciences, CRISPR Therapeutics and NBE-Therapeutics Advancience and T3 Pharma Life Sciences, Materials and Information \$24.7 billion 119% of New York

 $\frac{\#11}{\text{Deep tech unicorn}}$ 

#37 Late stage VC per inhabitant #65 Early stage VC per inhabitant

#5

Patents per inhabitant

#26 Breakout stage VC per inhabitant

> #50 University alumni >\$10M per inhabitant

Explore Basel »

#### Fastest growing patent sub-categories (2017 vs. 2021)

+447%

Maabiaa Laamiaa a		
Machine Learning		
Blockchain		
Robotics		+331%
Lidar	+257%	
Liquid Processing	+174%	
Storage	+169%	
Surgical Robotics	+146%	
Packaging	+133%	
Scanning	+129%	
Audio Transducers	+127%	
Pipes	+119%	
Projection	+102%	
Pressure Sensors	+102%	
Wired Networks	+96%	
Bearings	+88%	
Gaze Sensors	+87%	
Lasers	+86%	
Photovoltaics	+85%	
Cleaning	+84%	
Speech Recognition	+84%	
Gases	+78%	
Cables	+78%	
Molding	+77%	
Insulation	+71%	
Spectrometry Sensors	+69%	
AR & VR	+68%	
Radar Sensors	+61%	
Location & Satellite	+60%	
Coatings	+60%	

### Patent intelligence from Cipher.

Cipher is recognized as the leading provider of strategic patent intelligence to major patent-owning organizations.

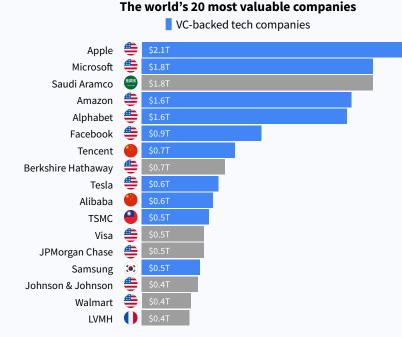
Cipher's Universal Technology Taxonomy is a novel way to map patents to technologies using supervised machine learning.

This breakthrough makes it possible to establish objective and repeatable ways to communicate both the risk and value associated with patents to IP leaders, the board, and the investor community more broadly.

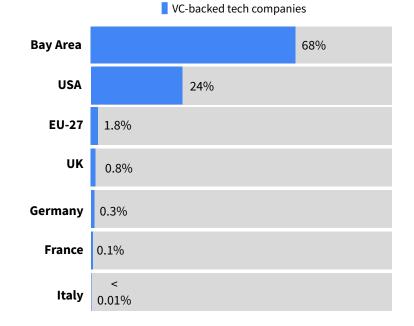


- 1 The next generation of tech ecosystems
- 2 Capital & investment
- 3 Innovation & talent
- **4** Economic outcomes
- 5 Regional lens
- 6 Methodology

Tech inevitably means more concentration (while also being competitive). Tech continues to eclipse other sectors ...



... with equally massive job creation potential, as demonstrated by #1 Trailblazer: the Bay Area.



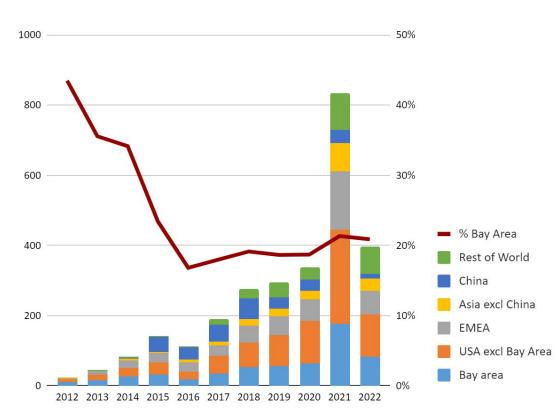
% of jobs at VC-backed tech companies

#### The Bay Area no longer has a monopoly on VC-backed innovation. And no Big Tech company is impervious to disruption.

The Bay Area is not in decline – far from it. However, its share of global VC-backed innovation has dropped from 40% to 20% and stabilized there.

The Tech sector is highly concentrated ("big tech") but it is not static or monopolistic. It is highly dynamic and competitive. The life expectancy of companies is shorter than ever.

Younger cohorts are able to disrupt big incumbents (e.g. Tiktok). This means there is a massive opportunity for emerging tech ecosystems.



#### Number of new \$1B+ startups

#### About 1.0 to 1.5% of seed-funded startups reach the \$1B+ milestone – this is similar in both in the US and Europe.

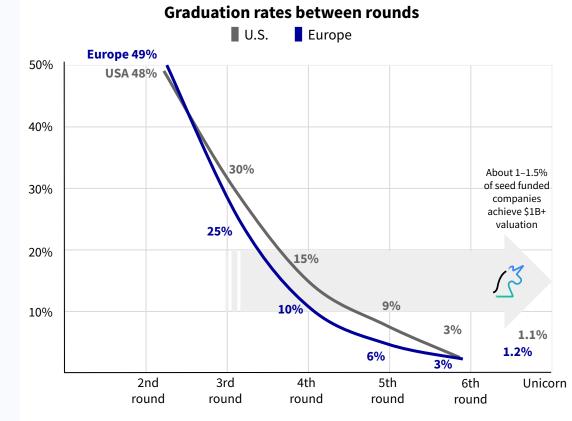
Startup failure, while not desirable, is normal and likely. But are startups set up for success?

Dealroom data shows that a key success factor is the quality of the investor landscape. Dealroom conducted a European <u>study</u> on the performance of seed-stage investors, in partnership with VC firms Atomico and LocalGlobe.

19% of Seed companies raised a Series A after 36 months. But the probability was 40% for top-quartile investors and only 7% for bottom-quartile investors.

An <u>Angellist</u> study showed that in the US, graduation rates are much more uniform across investors. Lower graduation rates might also point to a lack of local follow-on capital (Series A, B, and beyond).

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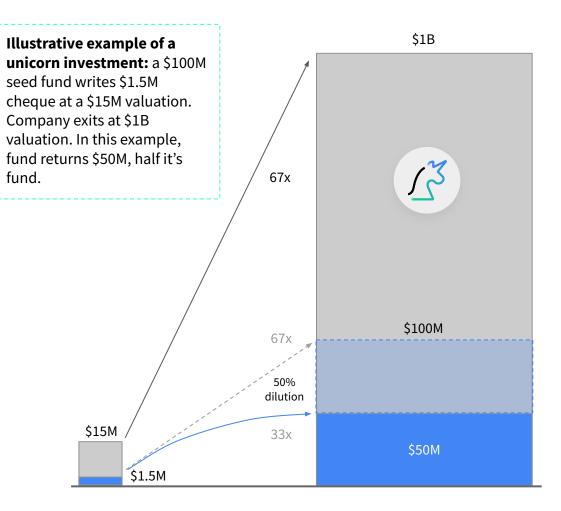
Rounds after Seed round (which is considered 1st round)

## Why VCs care about \$1B+ companies.

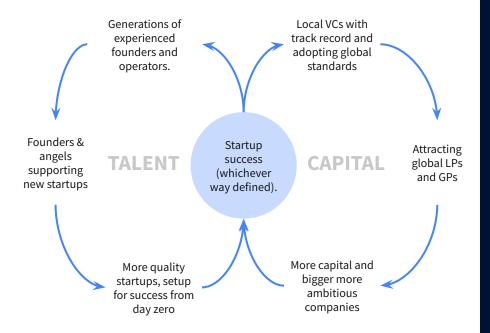
Unicorns are basically startups that are well on their way to being (very) successful. Important in the context of this report: they also have the potential to be a "fund returner" for a seed investor. The example on the right shows how that calculation works.

The Investor Rank assigns the same number of points to unicorns, whether they are exited or unrealized unicorns. A realized unicorn is a more tangible result. But unrealized unicorns are more forward-looking. Decacorns are valued the same as unicorns (for now).

Revenue is more meaningful than the paper value from a VC round but revenue data is reported with significant delays (if at all) and therefore a lagging indicator in the real world. Valuation, while far from perfect, is a more real-time and ubiquitous datapoint about the state of individual startups.



# Why ecosystems care about big outcomes: the startup ecosystem flywheel.



### Startup mafias identified

Success breeds success. Early tech ecosystem success not only creates value, but breeds a generation of operators with unique experience in starting and rapidly scaling successful businesses, who have the right network and at times the exit capital to start their next venture. It starts a snowball effect of success.

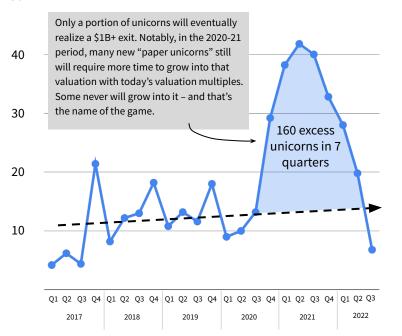
Most famously in the US, the founder and first-hire alumni of the "PayPal Mafia" went on to found Tesla, LinkedIn, Palantir, SpaceX, Square, Slide, Kiva, YouTube, Yelp, and Yammer. Then there are the European Startup Mafias. The training grounds that became the founder factories fuelling the European startup ecosystem. Check out 600+ startups (co-)founded by alumni of European unicorns:



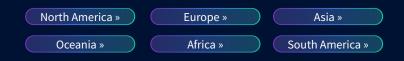
# New unicorn creation is back to pre-pandemic level, similar to VC investing.

#### Number of new unicorns and \$1B+ exits » view online

50



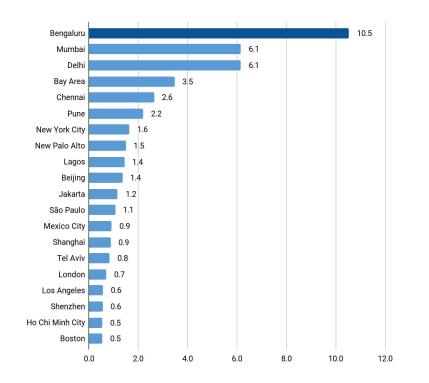
### Explore the unicorn data.



VIEW BY Vocations	2017	2018	2019	2020	2021	JF 2022
Greater London	7	5	10	9	23	11
Ile-de-France (Paris Region)	0	3	4	4	11	6
Greater Stockholm	1	2	2	5	7	5
Berlin/Brandenburg Metropolitan Region	0	3	3	1	15	4
Metropolitan City of Milan	0	0	1	0	1	3
Greater Zurich area	2	0	2	0	3	2
Greater Oslo Region	0	0	0	2	4	2
Greater Dublin Area	0	0	0	1	2	2
Amsterdam Metropolitan Area	0	2	3	2	5	1
Greater Helsinki Area	0	0	0	1		1
Vienna Metropolitan Area						

### **Unicorn to GDP ratio**

Unicorns created since 2019 relative to GDP per capita



### Bengaluru INDIA

Districts	Chikkaballapura, Chitradurga, Davanagere, Kolar, Ramanagara, Shimoga and Tumakuru
Universities	Indian Institute of Management, Bangalore University
First unicorn	InMobi in 2011
Iconic companies	Infosys and Rajesh Exports
Top patents categories ——	Information, Life Sciences and Materials
Combined enterprise value -	\$246.1 billion
Cost of living	27% of New York

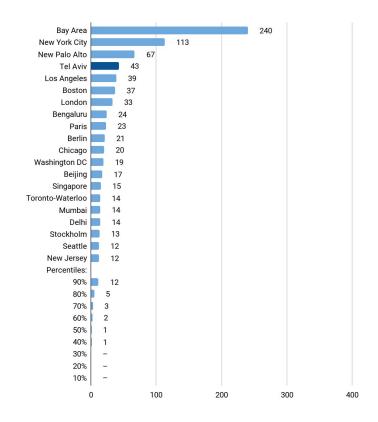
#<u>1</u> Unicorns to GDP ratio #68 Early stage funding growth #73 Breakout funding growth

#47 Series A to unicorns conversion #10 Unicorn growth since 2019 #7 Affordability of living

Explore Bengaluru »

### New unicorn creation

Unicorns created since 2019



### Tel Aviv ISRAEL

Cities & towns Universities

First unicorn Notable companies Top patents categories Combined enterprise value Cost of living Tel-Aviv, Yafo/Jaffa, Holon and Ramat Gan Weizmann Institute of Science, Tel Aviv University and Hebrew University of Jerusalem

ironSource in 2015 Wix, eToro and Monday.com Life Sciences, Information and Telecommunications \$181.1 billion 82% of New York

#4 Unicorns since 2019

#35

Late stage

VC per inhabitant

#10 Early stage per inhabitant

#70

Patents per inhabitant #8 Breakout stage VC per inhabitant

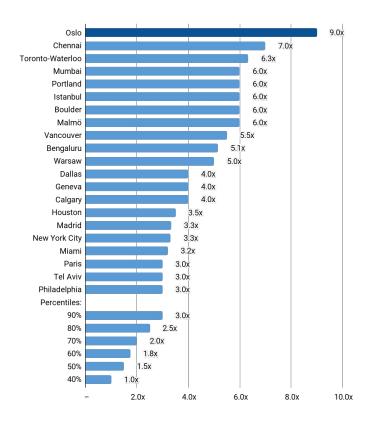
#4

Deep tech unicorn per inhabitant

Explore Tel Aviv »

### **Unicorn growth**

Growth in unicorns between 2019-22



### Oslo NORWAY

**Cities & towns** Oslo, Ekeberg, Grünerløkka and Frogner Universities University of Oslo and Norwegian University of Science and Technology (NTNU) **First unicorn** Opera in 2016 **Iconic companies** Oda, Kahoot, Dune Analytics and Cognite **Notable spinouts** Cimon Medical, Elliptic Labs, and Seram Coatings **Top patents categories** Mechanical and Sensors & Optics **Combined enterprise value** \$25.4 billion Cost of living 90% of New York

#30 Series A to unicorns conversion #37 Early stage funding growth #35 Breakout funding growth

#1

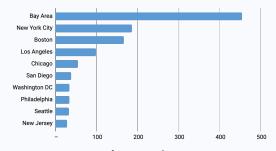
Unicorn growth

#72 Unicorn to GDP ratio #180 Affordability of living

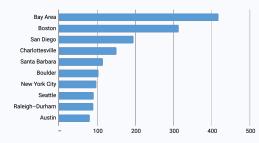
Explore Oslo »

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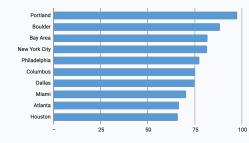
#### Trailblazers



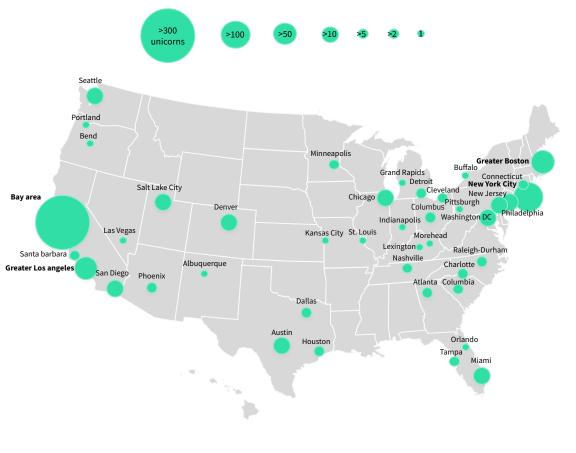
**Science Hubs** 





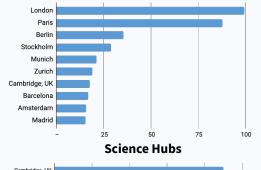


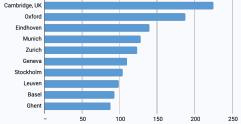
**Unicorn cities in USA** 



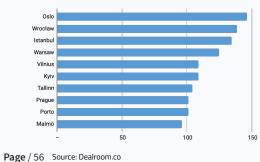
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#### Trailblazers

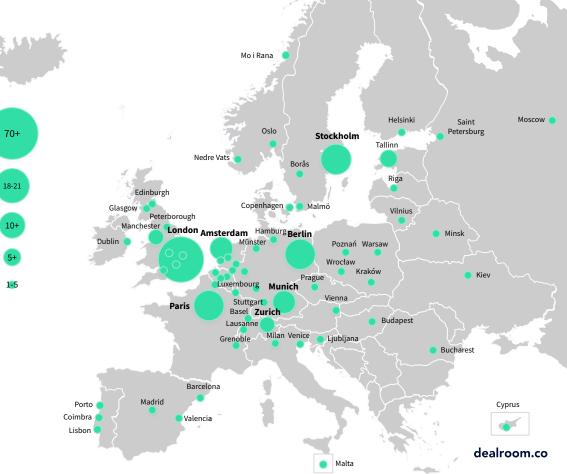




**Rising Stars** 



Unicorn cities in Europe



## **Middle East and North Africa**

#### VC investment

H1

2013

H1

2014

H1

2015

H1

2016



H1

2017

H1

2018

H1

2019

H1

2020

H1

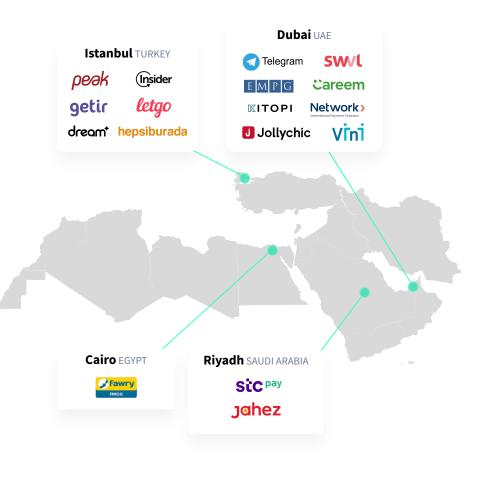
2021

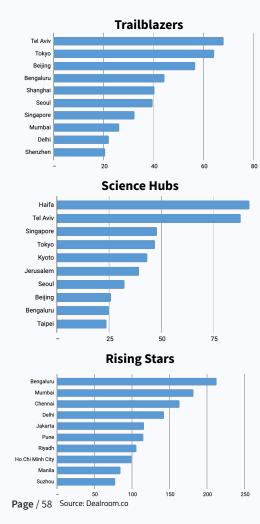
H1

2022

\$0-1M (pre-seed) \$1-4M (seed) \$4-15M (seed) \$15-40M (series A) \$40-100M (series B) \$100-250M (series C) \$250M+







100



### **Australia & New Zealand**

#### VC investment





#### Enterprise value (companies founded after 1990)

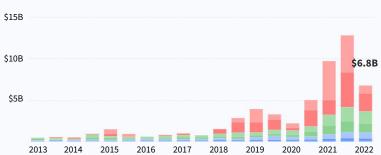




### Latin America

\$40-100M (series B) \$100-250M (series C) \$250M+

#### VC investment



🚦 \$0-1M (pre-seed) 📕 \$1-4M (seed) 📕 \$4-15M (seed) 📕 \$15-40M (series A) 📗

#### Enterprise value (companies founded after 1990)



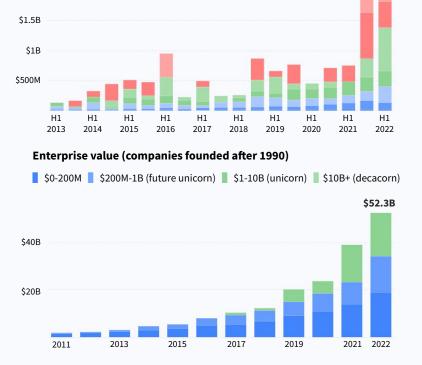


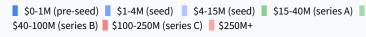


### Sub-saharan Africa

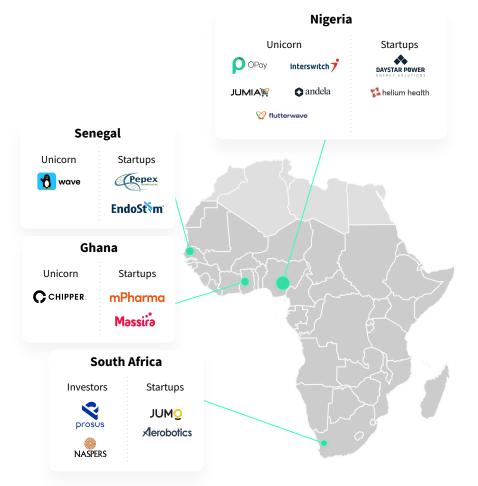
#### VC investment

\$2B



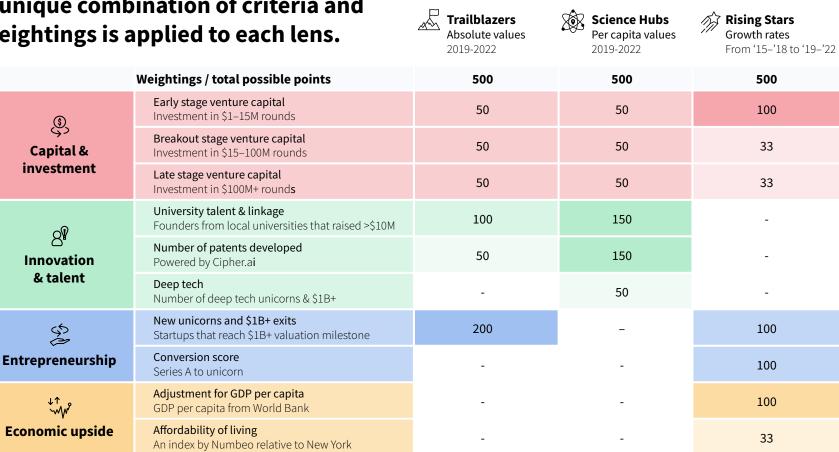


\$2.1B



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### A unique combination of criteria and weightings is applied to each lens.



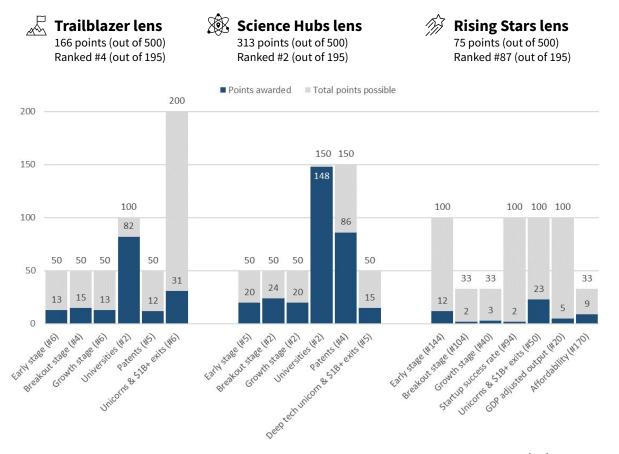
Each of the 201 hubs is benchmarked against all three lenses.

On the right is an example calculation for Boston, Massachusetts. Boston scores 13 points for early stage investing, where it ranks #6. The #1 scores 50 points. So Boston is at 13/50 of the #1 (the Bay Area).

Boston ranks #4 in the Trailblazer lens, #2 in the Science Hubs lens, and #87 in the Rising Stars lens.

The same total quantum of points is awarded in each lens so that useful comparisons between the three lenses can be made.

#### **Example: Boston, Massachusetts**





<u>Central Paris</u> » 11,500+ startups \$163B enterprise value 26 unicorns <u>Ile-de-France »</u> 3,600+ startups \$53B enterprise value 8 unicorns <u>Relocated »</u> Mostly to US & UK \$27B enterprise value 11 unicorns For each metro area, we consolidated suburbs and nearby towns. Relocated companies are also counted towards their founding location (as well as their new location).

		AC Privat	e Placement	outside tech 2022				
Pa	aris	Rot	inds	outside tech Tags 2022 Years	Clear all	🛱 Advan	ced filters	
HQ LOC	ATION							
S Paris Île-de-l	France, France	16,784				l	I Hide stats	
Paris Texas, U Paris	United States	C.A.	15m (series A) 💼 \$15—40m (series B) —250m 💼 \$250m+		Round size	Investor type	Investor location	
	United States	15			Amount	Nr. of rounds		
Paris	see, United States	7			1 month	3 months	6 month	
Paris		4			12 months			
Kentucky, United States			IHHH		Absolute scale	100% scale		
Ile-de-France (Paris Region) 22,906								
520.06								
NAME		INVESTORS	MARKET	LOCATION ~	VALUATION	IF LAST RO	UND V D	
verily	Verily Verily is the health care company	Google	health medical devices	Cambridge, United States	\$1.6b	\$1.0b GROWTI	H EQUITY VC	
ти	Terawatt infrastructure Electric vehicle infrastructure com	Cyrus Capital Partners Vision Ridge Partners Kevframe Capital	energy transportation	San Francisco, United States	\$4.0—6.0b	\$1.0b SE	RIES A	

### **Definitions.**

#### What is a startup?

Companies designed to grow fast. Such companies are VC-investable but not always VC-backed. This report focuses on VC-backed companies for consistency. When startups are successful, they develop into scaleups, and grownups and result in big companies; this is their objective by definition.



that reached a US\$ 1B valuation or exited at one point in time.

#### What is a Unicorn?

#### **Venture Capital**

Investment numbers refer to rounds such as Early stage (Pre-Seed, Seed, and Series A), Breakout stage (Series B and Series C) and Late stage (Megarounds \$100M+). VC investment figures exclude debt or other non-equity funding, lending capital, grants, ICOs, and SPAC Private Placement.

#### Valuation

The combined valuation of the tech ecosystem is based on its market cap or latest transaction value.

Transaction value is realized from an exit or implied unrealized valuation from the latest VC round, which is either announced or estimated by Dealroom based on benchmarks.

#### Patent data

Patent analysis based on Cipher data. Considered are all active patents per ecosystem, but excluding are China-only patents. E.g we count patents by a Chinese company when the patent rights are located in territories outside of China, otherwise it's excluded.

#### **Underlying Data**

Dealroom's proprietary database and software aggregate data from multiple sources: harvesting public information, user-submitted data verified by Dealroom, data engineering. All data is verified and curated with an extensive manual process. The data on which this report builds is available via <u>app.dealroom.co</u>. For more info please visit dealroom.co or contact <u>support@dealroom.co</u>.

