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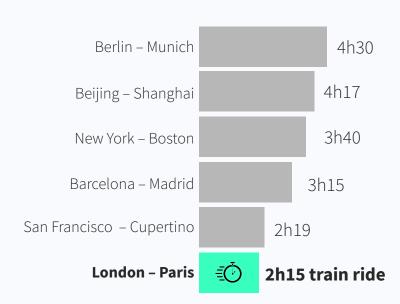
Palo Alto isn't an American city, it's a global city. It attracts global talent to build global businesses.

"In Palo Alto you can be queueing for a coffee and the person in front of you will have just exited for \$500M. If you're looking for advice, it is everywhere."



- 1 Introducing New Palo Alto
- 2 Role as European innovation hub
- 3 Role as venture capital hub
- 4 Becoming a global leader

Paris and London: two closely connected cities, one ecosystem.





Within a 4 hours rail trip to several other leading tech hubs: introducing New Palo Alto.

London

#1 tech hub in Europe

Paris

#3 city by unicorns and #2 by future unicorns

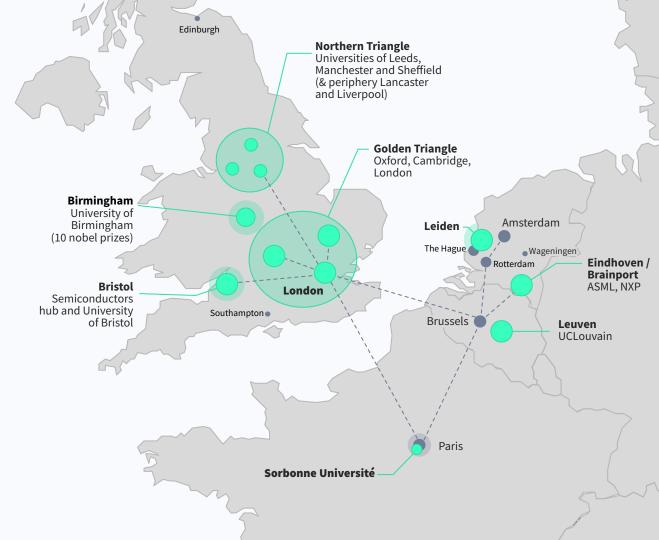
Amsterdam

#2 city by ecosystem value

Plus: Bristol, Oxford, Cambridge Manchester, Brussels, Brainport ...



New Palo Alto also includes several Deep Tech and Life Science clusters like Oxbridge, the Northern Triangle and Life Science clusters like Leuven.





In a world of zoom-based calls, our connection to corporate America became very anodyne. That was a big loss for efficiency and markets.

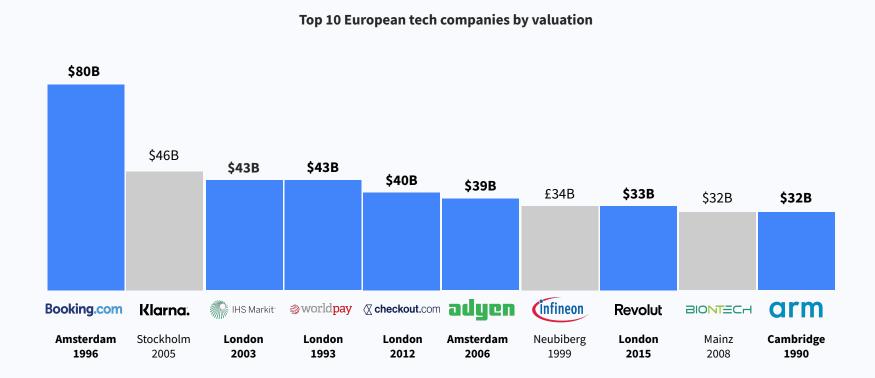
"Innovation and creativity fall in a remote workforce. The last few months have been a wonderful sea change. Having everybody back together has been really powerful in driving forward our overall business."



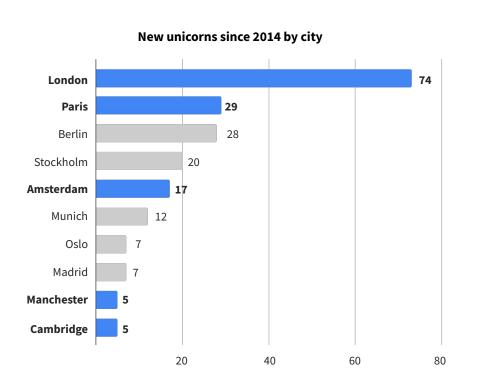
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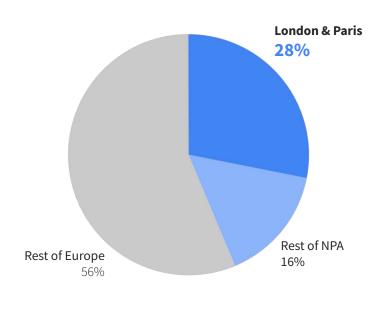
- 1 Introducing New Palo Alto
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Seven of Europe's 10 most valuable tech companies have been produced from New Palo Alto.



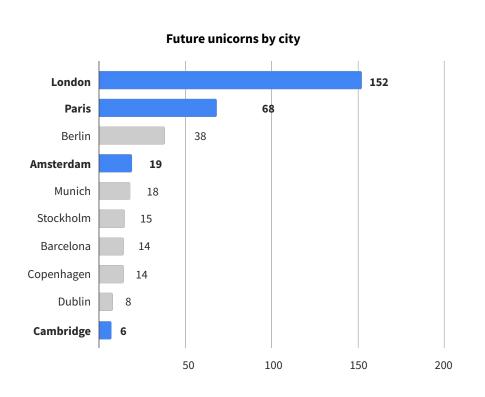
New Palo Alto is home to 44% of all unicorns in Europe.

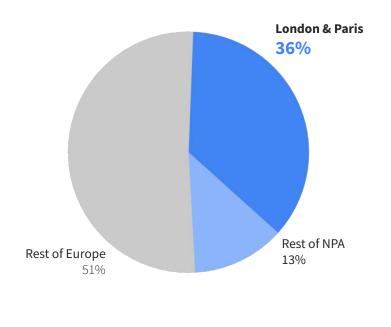




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New Palo Alto is home to 49% of all future unicorns in Europe.

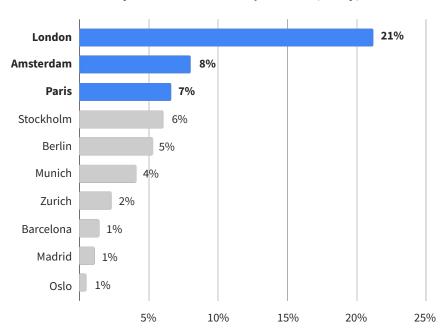


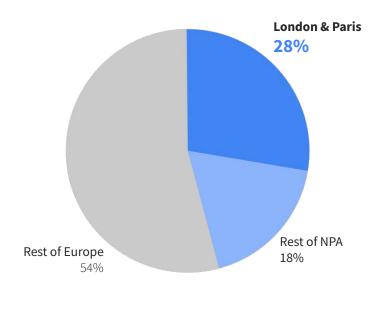


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New Palo Alto represents 46% of startup enterprise value in Europe.

% of ecosystem value as of European total (Today)





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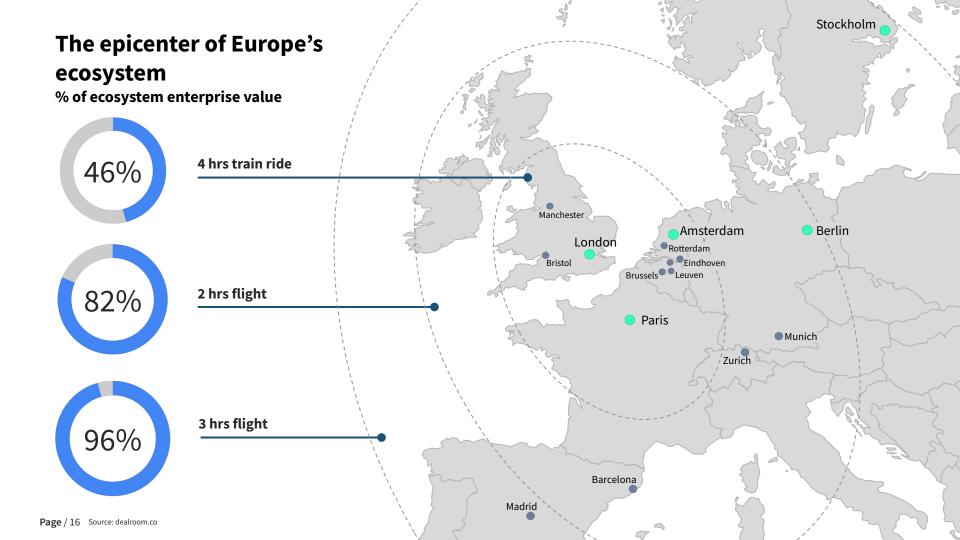
New Palo Alto dominates by <u>university spinouts</u> ...

| RANK | University / Research centre / Cluster | Alumni startups | VC invested since 2000 | Number of rounds raised since 2000 | Nr of unicorns | Nr of future unicorns | Nr of alumni startups that have raised a Series A | Nr alumni startups that have raised a Series B | Number of Series A rounds | Number of Series B rounds |
|------|--|--------------------|------------------------|--|----------------|--------------------------|--|---|---------------------------------|---------------------------------|
| #1 | Golden triangle total | 507 | \$10.7B | 1039 | 6 | 18 | 158 | 77 | 206 | 92 |
| #2 | University of Oxford | 173 | \$4.3B | 369 | 2 | 8 | 60 | 27 | 79 | 34 |
| #3 | University of Cambridge | 151 | \$3.6B | 365 | 2 | 5 | 58 | 32 | 73 | 38 |
| #4 | Eidgenössische Technische Hochschule Zürich (ETH Zurich) | 437 | \$3.4B | 378 | 2 | 4 | 54 | 27 | 65 | 37 |
| #5 | University College London | 78 | \$1.6B | 131 | 1 | 4 | 19 | 10 | 27 | 11 |
| #6 | Imperial College London | 91 | \$1.0B | 160 | 1 | 1 | 18 | 7 | 23 | 8 |
| #7 | Technical University Munich (TUM) | 21 | \$2.9B | 70 | 2 | 5 | 12 | 9 | 16 | 12 |
| #8 | Northern triangle total | 99 | \$0.6B | 107 | 1 | 1 | 9 | 4 | 9 | 5 |
| #9 | Ghent University | 92 | \$0.4B | 70 | 0 | 1 | 12 | 7 | 14 | 10 |
| #10 | École Polytechnique Fédérale de Lausanne | 19 | \$1.0B | 86 | 3 | 3 | 6 | 3 | 7 | 3 |
| #11 | University of Bristol | 50 | \$0.4B | 73 | 0 | 1 | 6 | 3 | 9 | 3 |
| #12 | Eindhoven University of Technology (TU/e) | 41 | \$0.7B | 57 | 0 | 1 | 5 | 3 | 6 | 8 |
| #13 | University of Glasgow | 39 | \$0.2B | 43 | 0 | 1 | 5 | 4 | 6 | 4 |
| #14 | University of Edinburgh | 49 | \$0.2B | 74 | 0 | 0 | 4 | 4 | 4 | 6 |
| #15 | University of Manchester | 46 | \$0.5B | 45 | 1 | 1 | 3 | 2 | 3 | 3 |
| #16 | Aalto University | 14 | \$0.5B | 34 | 0 | 1 | 4 | 3 | 5 | 3 |
| #17 | University of Southampton | 30 | \$0.1B | 48 | 0 | 0 | 4 | 3 | 5 | 4 |
| #18 | University of Zürich | 20 | \$0.3B | 35 | 0 | 0 | 3 | 4 | 4 | 10 |
| #19 | KU Leuven | 88 | \$0.0B | 6 | 0 | 0 | 10 | 9 | 2 | 2 |
| #20 | University of Twente | 21 | \$0.0B | 35 | 0 | 0 | 5 | 2 | 8 | 2 |
| #21 | University of Strathclyde | 37 | \$0.1B | 44 | 0 | 0 | 3 | 3 | 3 | 3 |
| #22 | Vrije Universiteit Brussel | 13 | \$0.8B | 16 | 1 | 1 | 3 | 2 | 3 | 2 |
| #23 | University of Leeds | 27 | \$0.1B | 22 | 0 | 0 | 4 | 2 | 4 | 2 |
| #24 | Lund University | 14 | \$0.2B | 22 | 0 | 0 | 4 | 1 | 5 | 1 |
| #25 | King's College London | 14 | \$0.2B | 14 | 0 | 0 | 3 | 1 | 4 | 1 |

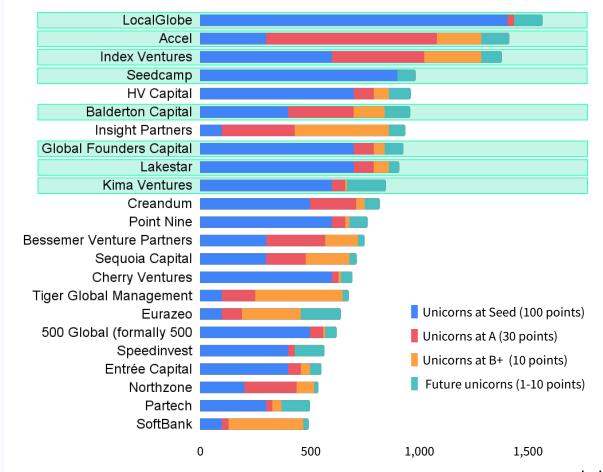
... and by <u>university alumni companies</u>.

| RANK | University / Research centre / Cluster | Alumni startups | VC invested since 2000 | Number of rounds raised since 2000 | Nr of unicorns | Nr of future unicorns | Nr of alumni startups that have raised a Series A | Nr alumni startups that have raised a Series B | Number of Series A rounds | Number of Series B rounds |
|------|--|--------------------|------------------------|--|----------------|--------------------------|--|---|---------------------------------|---------------------------------|
| #1 | Golden triangle total | 2663 | \$111.2B | 6394 | 127 | 201 | 868 | 469 | 1012 | 523 |
| #2 | University of Cambridge | 675 | \$29.9B | 1645 | 32 | 50 | 234 | 131 | 260 | 144 |
| #3 | University of Oxford | 497 | \$30.7B | 1412 | 34 | 51 | 193 | 108 | 229 | 126 |
| #4 | London School of Economics and Political Science | 532 | \$18.7B | 1081 | 23 | 36 | 151 | 87 | 174 | 92 |
| #5 | Northern triangle total | 364 | \$11.8B | 824 | 10 | 16 | 102 | 48 | 127 | 50 |
| #6 | London Business School | 312 | \$11.4B | 702 | 14 | 26 | 94 | 51 | 111 | 57 |
| #7 | Imperial College London | 308 | \$9.9B | 774 | 10 | 16 | 98 | 42 | 122 | 52 |
| #8 | Technical University Munich (TUM) | 240 | \$9.4B | 539 | 10 | 15 | 78 | 37 | 89 | 44 |
| #9 | Eidgenössische Technische Hochschule Zürich (ETH Zurich) | 208 | \$10.8B | 557 | 8 | 15 | 85 | 39 | 108 | 47 |
| #10 | KTH Royal Institute of Technology | 226 | \$11.4B | 518 | 12 | 15 | 55 | 26 | 64 | 24 |
| #11 | University College London | 209 | \$6.0B | 436 | 10 | 13 | 54 | 27 | 62 | 27 |
| #12 | University of Manchester | 187 | \$6.5B | 408 | 8 | 8 | 51 | 26 | 65 | 27 |
| #13 | Universitat Politècnica de Catalunya (UPC) | 176 | \$5.2B | 500 | 4 | 10 | 57 | 25 | 72 | 30 |
| #14 | University of Edinburgh | 164 | \$4.0B | 436 | 5 | 9 | 46 | 26 | 54 | 33 |
| #15 | Lund University | 152 | \$4.5B | 348 | 6 | 8 | 50 | 24 | 56 | 27 |
| #16 | University of Bristol | 140 | \$6.1B | 351 | 8 | 11 | 41 | 22 | 48 | 28 |
| #17 | Aalto University | 169 | \$4.5B | 372 | 6 | 9 | 39 | 21 | 49 | 21 |
| #18 | University of Amsterdam | 295 | \$5.1B | 328 | 9 | 8 | 37 | 17 | 40 | 18 |
| #19 | Technical University Berlin | 167 | \$3.2B | 323 | 4 | 5 | 48 | 24 | 54 | 24 |
| #20 | King's College London | 123 | \$4.3B | 327 | 4 | 8 | 42 | 21 | 51 | 23 |
| #21 | University of Copenhagen | 129 | \$4.5B | 261 | 6 | 7 | 39 | 16 | 39 | 15 |
| #22 | University of Warwick | 135 | \$2.6B | 294 | 2 | 3 | 37 | 19 | 45 | 24 |
| #23 | Karlsruhe Institute of Technology (KIT) | 85 | \$2.4B | 204 | 2 | 7 | 31 | 22 | 43 | 22 |
| #24 | Vrije Universiteit Amsterdam | 181 | \$3.6B | 202 | 4 | 4 | 22 | 11 | 25 | 11 |
| #25 | Delft University of Technology (TU Delft) | 173 | \$1.1B | 278 | 2 | 3 | 32 | 7 | 38 | 8 |
| #25 | Humboldt University of Berlin | 124 | \$3.8B | 213 | 2 | 2 | 27 | 12 | 34 | 15 |

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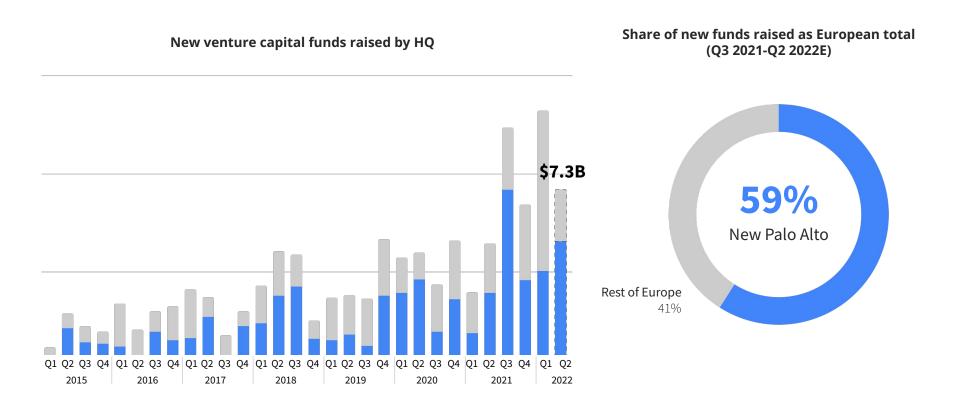


Seven of the top 10 funds for EMEA startups have their main office and major team presence in New Palo Alto.



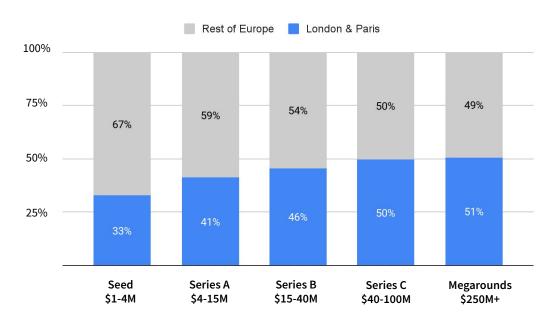
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In the last four quarters, European VCs have raised more fresh capital than ever before. And New Palo Alto investors accounted for 59%.



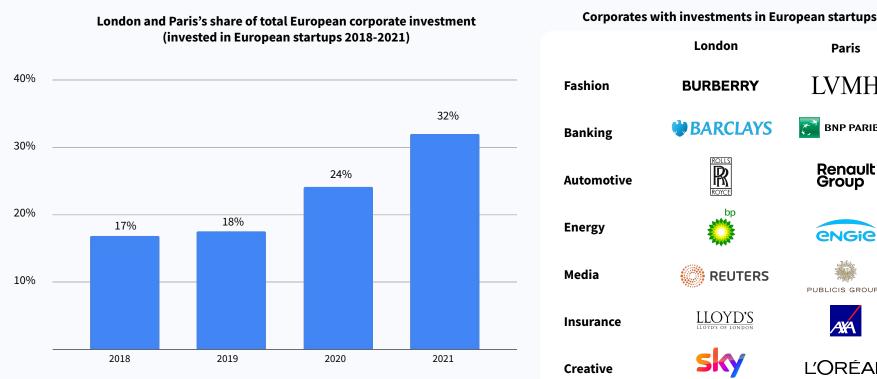
London and Paris alone, account for over half of Europe's late stage capital invested.

European venture capital per round size and per source (invested in European startups 2017-2021, HQ of VC firm)



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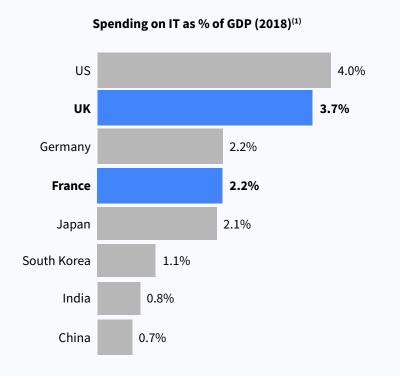
An extensive landscape of iconic European corporates.

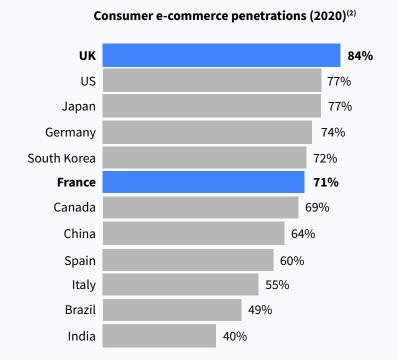


| Corporates with investments in European startups | | | | | | | |
|--|---------------------------|------------------|--|--|--|--|--|
| | London | Paris | | | | | |
| Fashion | BURBERRY | LVMH | | | | | |
| Banking | BARCLAYS | BNP PARIBAS | | | | | |
| Automotive | ROICE | Renault Group | | | | | |
| Energy | bp | ENGIE | | | | | |
| Media | REUTERS | PUBLICIS GROUPE | | | | | |
| Insurance | LLOYD'S LIOYD'S OF LONDON | AXA | | | | | |
| Creative | sky | ĽORÉAL | | | | | |

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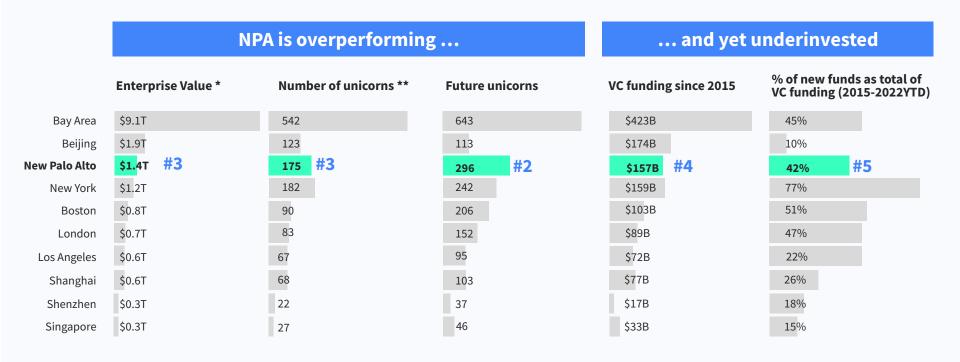
The UK is an early adopter market where corporates spend more on tech, consumers spend more online.





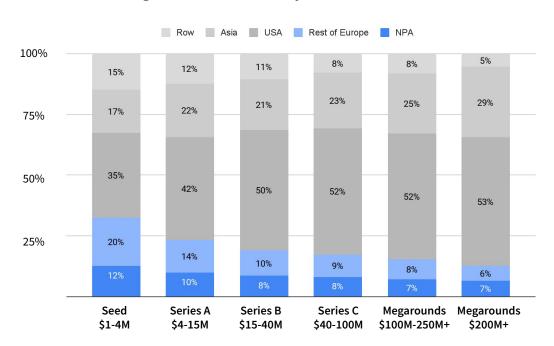
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Globally, New Palo Alto ranks only significantly behind the Bay Area, but roughly at par with New York and Beijing.



Europe (and New Palo Alto) remain massively underinvested in later-stage rounds.

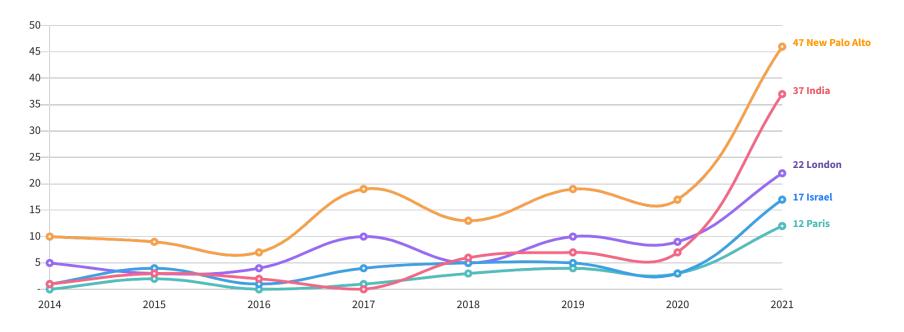
Share of global VC investment by destination (2020-2022 YTD)



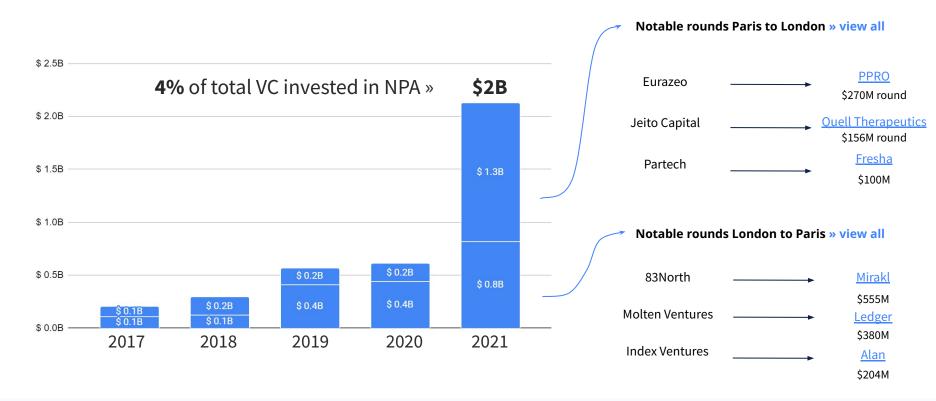
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No time to be complacent. Places like Israel and India are catching up.

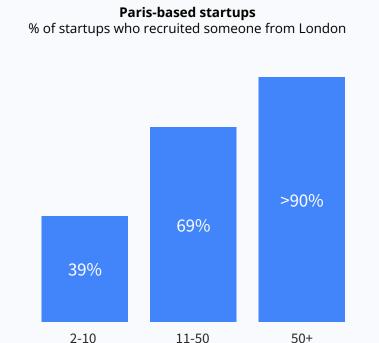
Number of new unicorns: » view online



Opportunity to become more interconnected: investment between Paris and London reached record levels in 2021, but is still relatively low volume.

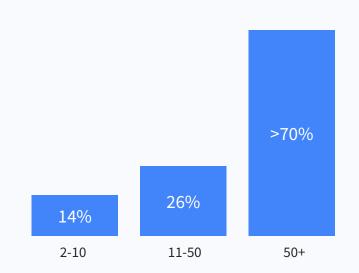


Meanwhile, almost all London & Paris scaleups have recruited talent from the other hub.

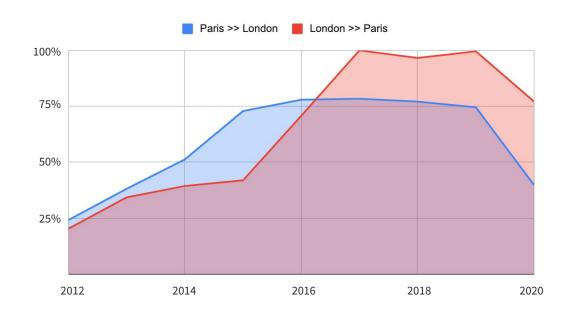


London-based startups

% of startups who recruited someone from Paris



Public policy really does have an impact on talent flows.



Paris and London share a rich, mobile talent pool, but the momentum of talent flow has swung from London to Paris since Brexit.

Analysing the movements of professionals who have worked in both Paris and London shows that pre Brexit, the direction of travel was distinctly inbound into St Pancras. However, since 2016 the trend has reversed. Paris is now a net importer of talent from London.

From 257K+ work experiences tracked between 2012 to 2021, this analysis looks at all movements of professionals between London and Paris (2.7K).

For accuracy, a movement to destination city is only included if it happened less than 2 years after the work experience in the origin city ended.

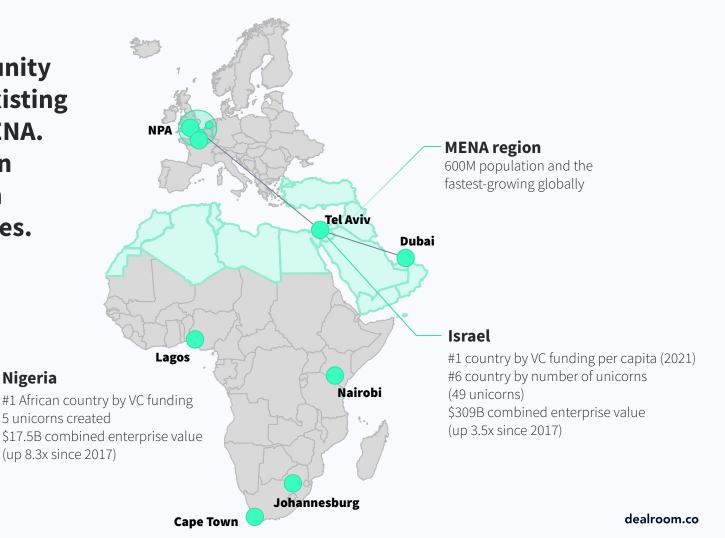
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Both UK and France are generally strongly supportive to tech and science.

| Initiative | UK | France |
|--|----------------------------|---|
| Tech Visa | Tech Nation Visa (2014) | French Tech Visa (2017) |
| R&D tax credits | £4.5B (2018) | CIR €6.2B (2019) |
| Investor tax relief | SEIS (2012) | PEA-PME, <u>Tax deduction program</u> for investors |
| Employee Options | EMI Scheme (2000) | BSPCE |
| Deeptech and life sciences startup support | Future Fund (2021) | ADD (2019) and French Tech Seed |

Massive opportunity to strengthen existing close links to MENA. And Sub-Saharan Africa, all within similar time zones.

Nigeria

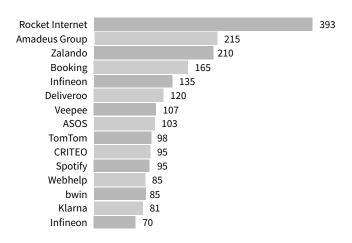


Density vs. Distribution.

Just 15 European unicorns have produced over 2,000 founders. There's so much unrealised potential that's coming."

Seth Pierrepont - General Partner at **ICONIQ**

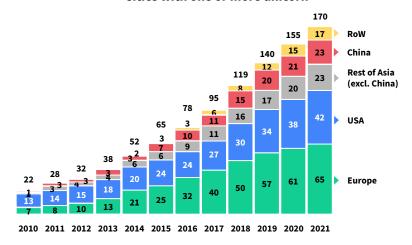
Top 15 European \$1B+ companies by number of alumni founders



Europe has 65 unicorn cities, more than any other region. That's pretty cool, because you can tap into different thinking when you have that distribution."

Paul Murphy - Partner at Lightspeed

Cities with one or more unicorn





New Palo Alto ...

The pinnacle of Europe's tech ecosystem.

Leader in science, successful startups, venture capital, early-adopters, corporate innovation.

Already a global a top-3 tech hub, but massive opportunity.

Opportunity for late-stage capital, stronger ties between cities, policies removing friction, ambitions beyond Europe into MENA and sub-saharan Africa.

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Methodology & definitions

Startups & venture capital

This report focuses on companies in the internet age, i.e. after 1990. Most but not all unicorns are VC backed.

Companies included in the analysis are tech-driven. Industries include software, ecommerce, online marketplaces, hardware, ICT infrastructure. The full industry & business model taxonomy can be found online

Investment numbers refer to venture capital investment rounds such as seed, series A, B, C, late stage, and growth equity rounds. It excludes debt or other non-equity funding, lending capital, grants and ICOs.

Buyouts, M&A, secondary rounds, and IPOs are treated as exits: excluded from funding data, but included in exit data.

Unicorns

A unicorn is defined as a tech-driven company that has reached a \$1 billion valuation, on the basis of a funding round (unrealised), acquisition or IPO (realised).

There are some notable edge-cases:

- Companies that IPO-ed at or above \$1 billion but subsequently dipped below that valuation, are still included as \$1B+ exit (examples: Alfa).
- Some companies have at some stage reached a \$1 billion but subsequently raised, IPO-ed or were acquired below that value. In this case the company is not counted as a unicorn.
- If a unicorn moved HQ, the company is counted in the country where it reached unicorn status. Occasionally companies received dual HQ status.

Underlying data

Dealroom's proprietary database and software aggregate data from multiple sources: harvesting public information, user-submitted data verified by Dealroom, data engineering. All data is verified and curated with an extensive manual process.

Most underlying data from the report is available online via https://app.dealroom.co. For more info please visit dealroom.co or contact support@dealroom.co.

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