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The State of European Insurtech

June 2021



European early-stage venture capital firm investing in B2B technology companies.

Alma Mundi Insurtech is a 100M€ Venture Capital fund managed by Mundi Ventures that invests in the leading Insurtech innovation, with a clear, but not limited, European focus. The Fund has operational presence in Madrid and Barcelona, but also covers London, Amsterdam, Berlin, Tel Aviv, and Stockholm through Venture Partners.

The Alma Mundi Insurtech Fund has built a truly unique value proposition for Insurtech startups: it is indeed a fully independent VC Fund, however invested by several International Insurers: namely Mapfre, Nationale Nederlanden, Mutualidad Abogacía, among other international insurers, mutuality funds, and strategic financial investors from Spain, Switzerland, Middle East, and Luxembourg.. The Fund adds value to its investee companies by leveraging its vast insurtech expertise, leveraging its LPs network and commercial activities, and making them available the network of contacts formed by the investment partners, and a global network of C-level executives called Club Mundi, which was promoted by Javier Santiso, CEO and Founder of Alma Mundi Ventures.



Limited Partners (LPs)

MUTUALIDAD



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Global startup & venture capital intelligence platform.

Dealroom.co is the foremost data provider on startup, early-stage and growth company ecosystems in Europe and around the globe.

Founded in Amsterdam in 2013, we now work with many of the world's most prominent investors, entrepreneurs and government organizations to provide transparency, analysis and insights on venture capital activity.

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Colline food delivery	Transportation Hobility	\$338	¢ 1.58	Lordon	↑ \$4251
adgen Atym Single payments platform	Pintech Paymenta	- 1486	C 293M	Amsterdam	↑ 23432
KRY KRY Consult a doctor online	Health Marketplace & Ecommerce	- 482	6 22794	Stockholm	↑ \$5266
Caphore Processor for M intelligen	Travel Real Estate to Workspaces	/ se	C 416M	Briasi	↑ 12324
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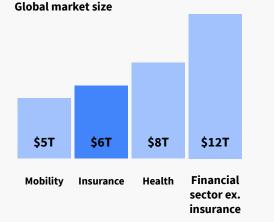


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Insurance is a global \$6 trillion industry under pressure, an opportunity for tech companies.

The insurance industry is characterized by a fragmented value chain and scarce digitalization of the processes.

This has opened this enormous market for the entrance of tech-enabled insurtech challenging or augmenting incumbents.



The European insurtech market is scaling up and will support Europe's next decacorns.

Europe is starting to see big first Insurtech companies emerge in health insurance (Alan), P&C insurance (Wefox, Zego) and SaaS for insurers (Shift Technology).

The scale of the market means insurtech could support Europe's next multi-decacorn(s).

Combined value of European Insurtech

wefox •2• alan ZEGO €23B Shift BOUGHT BY**MANY** luko €4B ELEMENT Today 2016

Insurance is broadening and shifting toward service led models.

Insurers and insurtechs are expanding towards "beyond insurance services" including risk analysis, prevention and replacement services.

This transformation is fueled by the availability of contextual data and is shifting the role of insurers into service companies.

Smart home



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Why this Insurtech report.

The concept of disruption has often been called and abused in the insurance space. The industry is indeed a hard moat to disrupt, heavily regulated, capital intensive, and has seen little evolution in the last decades.

Now, however, a combination of new customer expectation. accelerated digitization, increased availability of emerging technologies (AI, IoT) and the reached maturity of the wave of first insurtech startups is fueling a rapid transformation. In the past years, most of the focus has been on the distribution laver, but now the attention is embracing all key industry processes.

The role itself of insurance is evolving. Insurance is increasingly becoming embedded into platforms and ecosystems and coupled with other services from repairs and maintenance to health services and prevention. Insurance is moving beyond pure risk transfer to risk management and prevention. Will it succeed? Will the insurers and insurtechs play a central role in this or will insurance become a commodity?

A big thanks

Contributions and insights from conversations with:









Javier Santiso Mundi Ventures

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Eos Venture Partners

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Julian Teicke



Franz-Xaver Burner bsurance



Christian Macht FIFMENT



Nicolai Baldin Synthesized

Dan Roberts

Navms

Adam Rimmer Floodflash



Cuideo







1 The insurance industry is under pressure to evolve and insurtechs are increasingly playing part



What is insurance?

Insurance is a first line of defence for people, businesses, and governments. In its simplest form, it is a means of financial way to hedge and protect against the risk of a contingent or uncertain loss.

"We like to understand insurance as one of the most clear examples of community care...as a matter of fact, insurance is nothing more and nothing less than sharing a risk with other people, who are happy (or should be) to support you when things don't go as expected."



Investment Associate

Mundi Ventures



"We think more about risk management; we do not really care about the underlying product... it could be insurance, derivatives, or simply some software to identify and monitor risks."

Matthew Jones Managing Director Anthemis Group

"Insurance is an industry that fundamentally helps protect things that we hold dear—like our life, our home, our business."



Vijay Vaswani Analyst

Eos Venture Partners

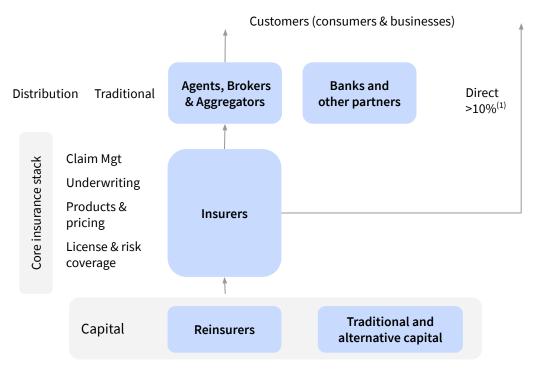


"Insurers have a social and societal responsibility. Insurance is something everyone needs. It is a basic right, a kind of civil duty and therefore should be accessible to everyone."

Meera Last Former Secretary UK Insurtech Board

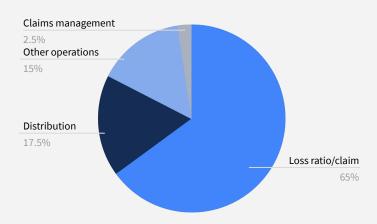


The insurance value chain is complex and fragmented, especially in distribution, leading to high industry costs.



Insurance industry expenses⁽²⁾

Less than 65% of the paid premium goes back to the customers as paid claims. The rest is consumed by insurers overheads expenses. Distribution costs are enormous, accounting for almost 50% of the total cost.

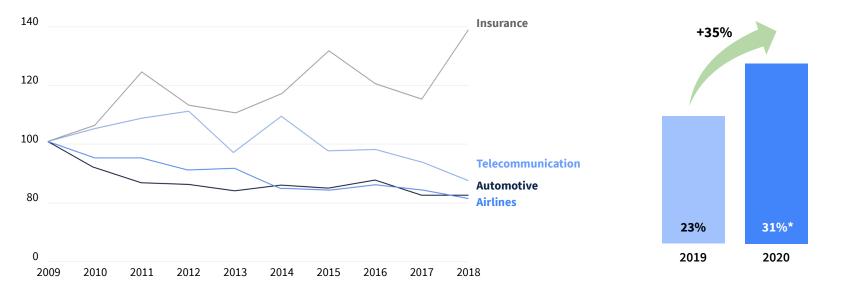




Source: Dealroom.co. 1. Varying among lines. Motor insurance has 23% share of direct sales 2. Figures for a median P&G multichannel insurer,

Operating costs have even worsened in the last decade, squeezing the margins for insurers, but digitalization is starting.

Insurers operating costs increased by 80% of insurers made negligible or negative economic profits in the years running up to the Covid crisis, however, the long-overdue digitalization of the industry is accelerating with the pandemic forcing to adopt virtual meeting with clients and the digitalization of policies.



Cost efficiency evolution per industry, %, normalized at 100% in 2009⁽¹⁾

alized at 100% in 2009⁽¹⁾ Digitalized

Digitalization in insurance

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"We benefit from 360-degree visibility on the movements and developments of the leading insurers and the disruption from emerging, fast-growing players. The increase of competition is creating a breeding ground for innovation that will transform the insurance industry for the benefit of the people."



Javer Santiso CEO & General Partner Mundi Ventures

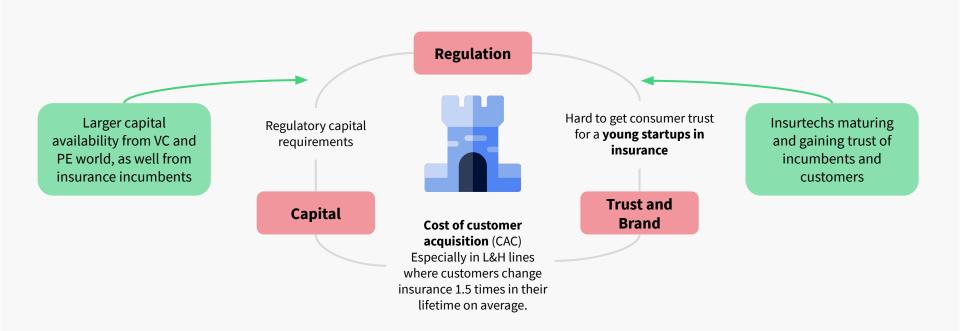
Mehrdad Piroozram Founder & Partner InsurTech.vc



"Regulation is the toughest you can face in any industry, it is also very capital intensive. The barrier of entry is really high, but increased capital availability from investors and the maturity of a first wave of insurtechs are changing this."



Insurance is a strong defensive moat, with its high capital intensity, strict regulation and established brands



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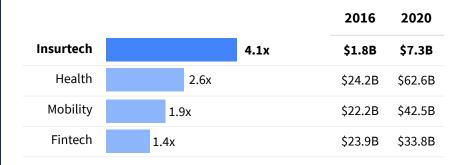
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The insurance sector is one of the biggest industries with a massive \$6T global market.



Insurtech has been so far underinvested compared to other sectors but is now growing much faster.

VC global investment by industry: 2016 vs. 2020





2 The emerging startup scene: augmenting or disrupting insurers



2021 has already broken every record for European insurtech, surpassing the all-time high in 2020.

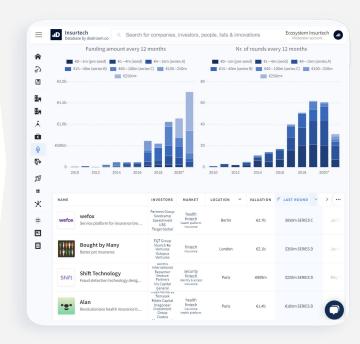
VC investment in European insurtech startups

Number of VC rounds >€2M

Actual 2021 annualized based on Jan-May €4.2B 78 65 64 51 41 34 €1.8B €1.1B €1.2B 17 €0.6B €0.4B €0.1B 2016 2017 2018 2019 2020 2021 2016 2017 2018 2019 2020 2021 TD TD

Explore European Insurtech rounds

Visit insurtech.dealroom.co



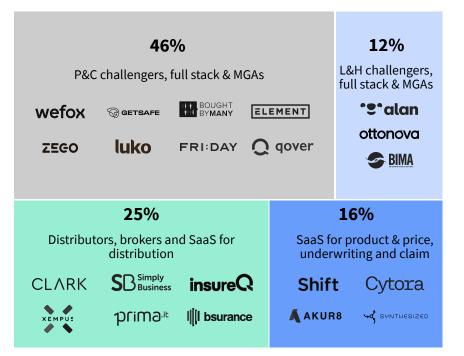


European Insurtech companies are now worth €23B billion.

Combined enterprise value of European insurtech startups ⁽¹⁾



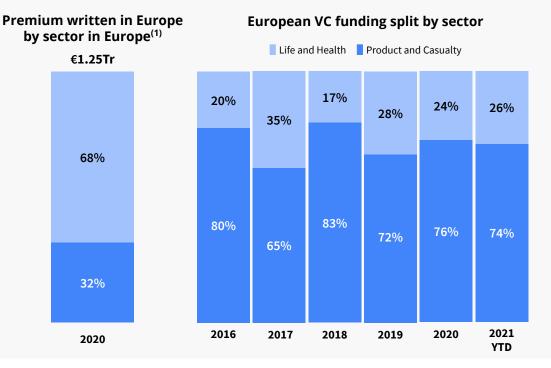
Combined enterprise value of European insurtech startups



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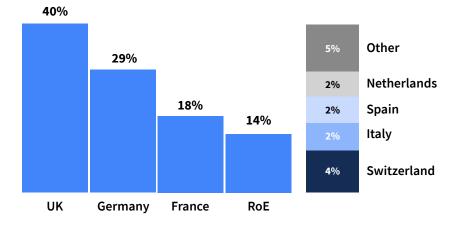
Despite being the largest insurance market, Life and Health (L&H) has been underinvested compared to product & casualty insurance (P&C) in Europe.



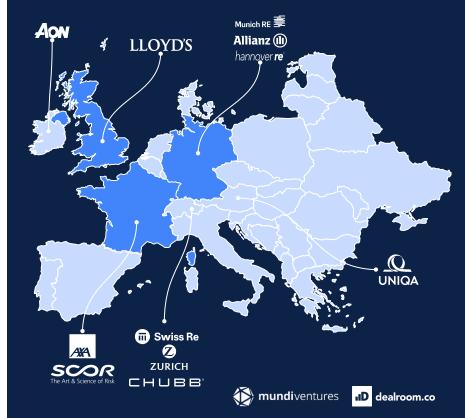


European insurtech has been highly centred around the UK, Germany and France, which attracted more than 85% of the funding since 2016.





UK, France and DACH/Germany also host the largest (re)insurance companies in Europe

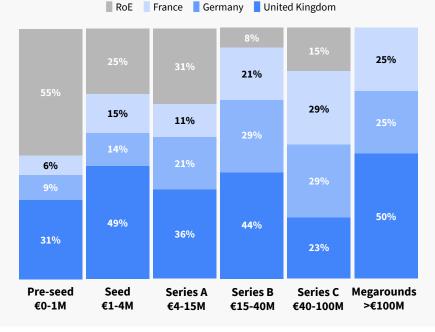


Insurtechs in other countries have attracted a significant share of early funding rounds but have not scaled up significantly in follow up rounds.

RoE France Germany United Kingdom 37% 7% 10% 8% 21% 12% 12% 17% 17% 17% 40% 40% 39% 38% 33% 28% 2016 2017 2018 2019 2020 2021 TD

Geographic split by round count

Geographic split by round stage 2016-2021



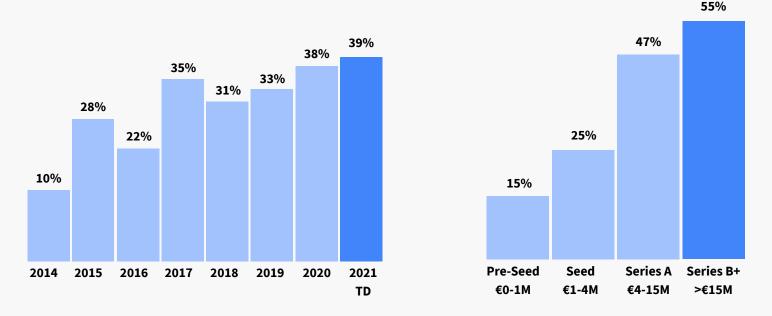
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Insurtechs are gaining credibility in the eye of incumbents, almost 40% of the rounds in 2020 and 2021 had strategic investors participating.

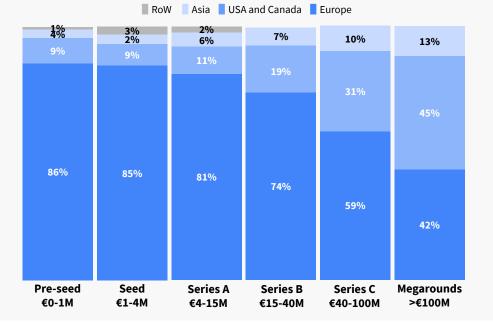
Percentage of European insurtech rounds with at least one strategic investor*



By stage (2017-2020)*

The European Insurtech scene has strong domestic support at (pre) seed and Series A, while needs to rely on foreign capital to scale up

VC investment in European insurtech by investor geography (2016-2021)



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Notable investors into European Insurtech

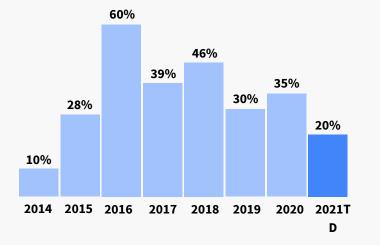


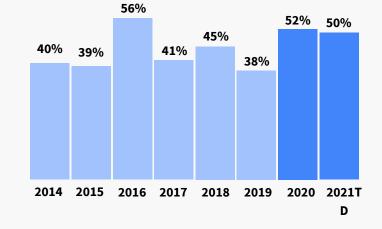


B2B SaaS solutions are attracting 50% of the rounds in 2021, even if just 20% of the total funding

Percentage of funding into B2B SaaS startups

Percentage of rounds into B2B SaaS startups



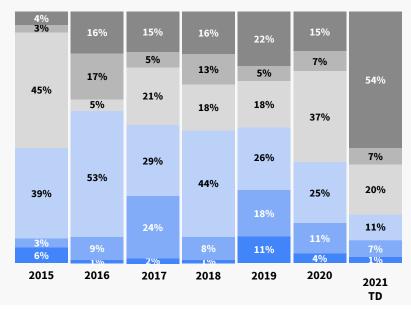




Distribution has attracted most of the funding in the past years. Now, full stacks insurers are attracting increasingly more capital needed for their expansion. In their shadow, SaaS for product and pricing, underwriting and claim management is maturing.

VC investment in European insurtech startups by value chain

Number of VC rounds in European insurtech startups by value chain



I full stack claim MGA Distribution and brokerage underwriting product and price

7%	15%	10%	6%	8%	8%	9%
18%		12%	12%	15%	11%	13%
16%	19%	16%	19%	17%	21%	15%
	11%					
41%	42%	43%	46%	40%	45%	41%
10%	11%	14%	12%	14%	11%	17%
8%	11%	4%	5%	4%	3%	4%
2015	2016	2017	2018	2019	2020	2021 TD

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Nicolai Baldin CEO & Founder Synthesized

"Insurance is a data driven business. The insurance industry is compelled to work with highly sensitive data, but this brings challenges from regulation and customer trust. Such challenges can be overcomed with the use of artificially created data products in a safe, privacy preserving environment."





"Insurers are increasingly forced to adopt AI-, SaaS- and cloud-solutions to keep up with market requirements."



More and more startups are helping insurance companies to improve key processes such as pricing, underwriting and claim management.

Optimization of product composition and pricing with AI and big data to improve product offering and build more accurate risk prediction models

New data sources and analytic capabilities enable a better risk assessment to drive more accurate underwriting and prevent fraud.

Concirrus 🗞
Cytora

👗 AKUR8

💽 Quantemplate

Claim management is a time and cost consuming process: workflow management solutions and applications of computer vision, imagery analytics and IoT are improving it and preventing fraudulent claims.

Insurers are tapping into new or previously

unused data sources, the massive advancements in computing power and data analytics allow real-time analysis and flow integration.

Shift omni:us

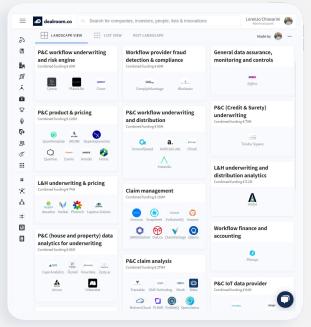
SYNTHESIZED

Discover the companies



Fraud detection & compliance | underwriting and risk engine | claim management | claim analytics | data providers & data analytics

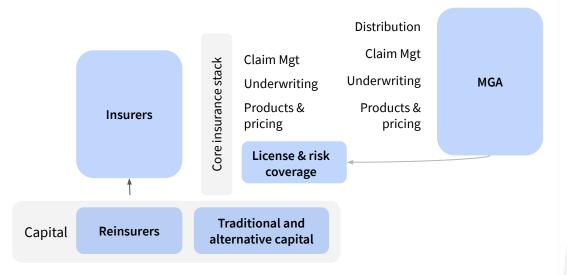
<u>90 + SaaS solutions improving key insurance</u> <u>processes »</u>





Managing General Agents (MGA) are an engine of innovation in insurance thanks to their agility and speed but are still dependent on insurance carriers.

Unlike a traditional broker, an MGA is able to underwrite risks using 3rd party capital. The MGA gets access to capital and fulfils its regulatory requirement by reaching an agreement with one or more insurers that are prepared to "delegate" their underwriting authority to the MGA. Doing so the MGA doesn't retain any capital.



Advantages

- Capital efficiency and limited regulatory requirements
- Shorter time to market
- Controlling the key elements of differentiation around product, underwriting, distribution and technology

Disadvantages

- Dependency risk on the insurance carrier
- Lack of flexibility to try and test new products
- Profit-sharing with the insurer



"There has been a trend of distribution moving down the stack. Most of the businesses out there started as brokers and quite quickly started to jump down on the value chain. At Urban Jungle started as a broker but became more an MGA to have freedom to design the product and pricing."



Jimmy Williams Co-founder & CEO Urban Jungle

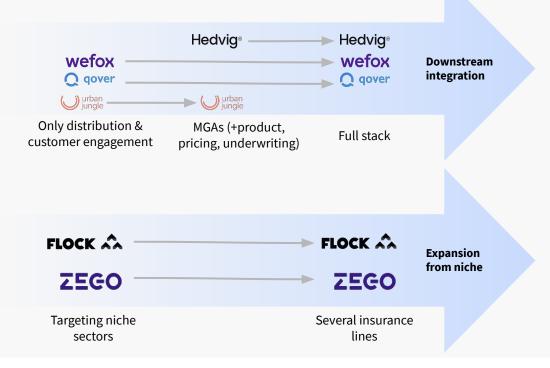
Julian Teicke Founder & CEO wefox



"Direct is very tough to crack, we tried and failed miserably, we had very bad unit economics and we turned to B2B2C distribution and then expanded also to full stack. Many players are integrating downstream towards full stack, few will actually make it to become profitable, but the ones who do can seriously challenge incumbents."



Competition in customer acquisition led traditional brokers and marketplaces towards downstream integration and differentiation.



- Customer acquisition with competition becomes very high so to reach profitability brokers and distributors started to expand downstream become MGAs.
- MGAs are then going full stack when they reach scale to have the flexibility to try and test new products and avoid sharing profits with insurers

- The second wave targets more niche segments
- Once validated the model in a niche, MGAs and full-stack insurtechs are expanding in broader segments



The Wefox journey from B2C broker and technology provider to challenger full-stack insurtech.

Revenue sources	100% commission		Beginning to add direct premium			70% commission - 30% direct premium	
	⊌ wefox		ONG	Koble	e	wefox wefox one Koble	
	Julian Teicke founded Wefox in 2015. Positioned as a B2C insurance broker	Repositioning as B2B2C technology provider for insurer advisors	Acquisition of licensed insurer <u>One</u> . Incubate as separate brand.	Launch of Koble platform: an open platform for digital insurance distribution at scale. Incubate as separate brand.		Wefox distribution, One and Koble reunited in a single brand.	
	July 2015	2016	Jun 2017	Oct 2020		March 2021	
	Adding subscription reven prevention		revenues from embedded latform distribution			030 vision irect premium	
	Wefox announced it will launch a risk prevention product "Wefox Prevent"	i ir p	ransform the Koble platform nto an embedded distribution latform connecting insurers nd distribution channels	10	0% subscript	party commission ion and 10% platforms margin generators	
	2022		2024				



Europe has a strong pipeline of current and future unicorns, but they have not exited differently to the US



The US has seen a flush of exits in the last year, driven by full-stack, but performances have been poor. Is the insurance carrier model back in fashion?

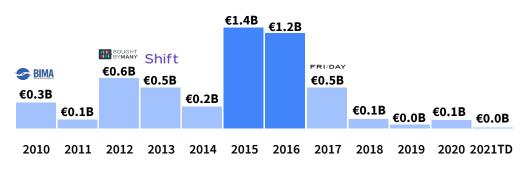
	Target	Role	Founding year	Prior funding ⁽¹⁾	Exit Valuation	% Change since IPO ⁽²⁾	Date
oscar	Oscar Health Online healthcare insurance provider	Full stack	2012	\$1.6B funding + \$1.4B in IPO	\$7.9B	-41%	Mar 2021
Root Insurance	Root Insurance Car Insurance that incorporates individual driving behavior	Full stack	2015	\$535M funding + \$724M in IPO	\$7.0B	-66%	Oct 2020
Lemonade	Lemonade Insurance carrier, offering homeowners and renters insurance	Full stack	2015	\$480M funding + \$319M in IPO	\$1.6B	+179%	Jul 2020
metromile	Metromile A variably-priced, pay-per-mile car insurance provider	Full stack	2011	\$391M funding + \$250M in SPAC IPO	\$1.3B	-27%	Jan 2021
Clover	Clover Health Challenger technology driven health insurer	Full stack	2014	\$925M funding + \$1.2B in SPAC IPO	\$3.7B	-23%	Jan 2021
Go Health ^e	GoHealth Online portal for finding health insurance coverage	Distribution	2001	\$75M funding + \$913M IPO	\$6.6B	-44%	Jul 2020
Alignment Healthcard	Alignment Healthcare [®] Challenger health insurer reinventing medical processes	Full stack	2013	\$375M funding + \$490M in IPO	\$3.3B	+31%	Mar 2021
doma	Doma (ex States Title) Streamlining the title insurance underwriting and mortgage closing	MGA	2015	\$105M funding + \$650M in SPAC IPO	\$3.3B	/	Q2 2021
<u></u> Hippo	Hippo Insurance Offering modern insurance for house and office properties	Full stack	2015	\$660M funding + \$770M in SPAC IPO	\$5.0B	/	Q2 2021



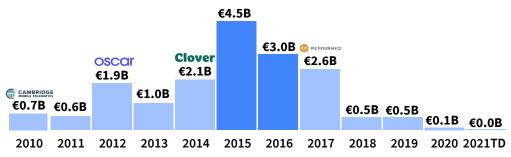
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Especially in insurtech, time is needed to scale. The 2015-2016 cohort has attracted the bulk of funding in Europe and US. We will soon see major exits also in Europe.

European insurtech VC funding by startups launch year



US insurtech VC funding by startups launch year





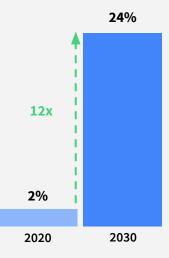
3 The future of insurance: new trends and emerging risks



Embedded insurance holds the promise to bring benefits to all the actors involved and is projected to grow tenfold in the next decade.

Embedded insurance means that the insurance product is not sold to the customer ad hoc but is instead provided as a native feature, embedded in a platform, marketplace or ecosystem.

Embedded insurance P&C market share⁽¹⁾



Platform/Merchant/Tech partner

- significant revenue stream
- (average 18% of total revenues)
- customer retention
- improved customer service

Insurer

- lower cost of customer acquisition
- greater availability of data
- increase loyalty and retention
- reduction in distribution costs

Customer

- more relevant products
- streamlined customer experience



"Embedded insurance can bridge the gap between the digital lifestyle of consumer and the current insurance capabilities and offerings. This requires flexibility and speed from a product development side, that's why we've invested in building a great team and a B2B2C digital insurance platform for easy onboarding, claims processing and payments."



Franz-Xaver Burner CGO & Co-Founder bsurance





"The biggest challenge in embedded insurance is to get the product right. Embedded solutions finally offer the chance to make insurance products more specific and relevant for customers. We are looking forward to pushing this process and act as a reliable underwriter and license provider for MGAs and other players to offer embedded insurance proposition."



However embedded insurance requires a new industry technology stack and new players are filling this gap.

More than 50% of the distribution partners are dissatisfied and found significant challenges in the partnerships established mostly due to:

-Legacy systems and the lack of digital competence from insurers, especially the lack or the poor state of APIs for integration⁽¹⁾

Provider of infrastructure for distribution and customer engagement partnering with insurers and distribution partners

penni.io

Full-stack provider of insurance infrastructure and underwriting capacity for MGAs and distribution partners

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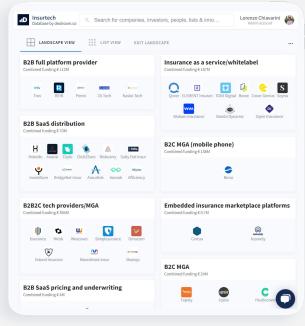
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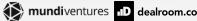
Discover the companies



Insurance as a service | Platform providers | SaaS for embedded distribution| B2B2C embedded MGAs

40+ startups enabling the rise of Embedded Insurance »





Emerging and new risks: five of the six most concerning global risks are related to environmental challenges.

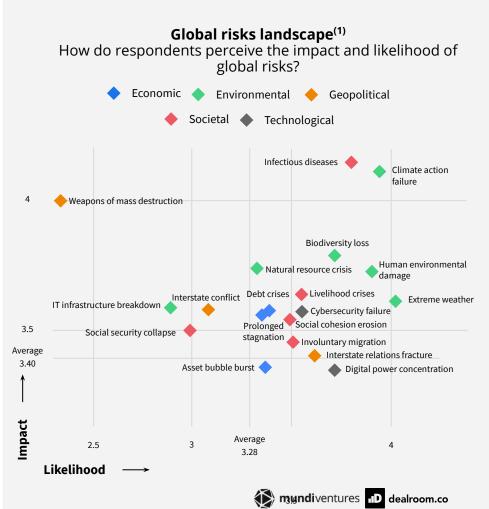
Environmental challenges and climate change drive risk concerns at a global level, with extreme weather as the most likely risk

Top risks By likelihood

- Extreme weather
- Climate action failure
- Human environmental damage
- Infectious diseases
- Biodiversity loss



- Infectious diseases
- Climate action failure
- Weapons of mass destruction
- Biodiversity loss
- Natural resource crisis



However, almost 70% of global climate-related losses have been uninsured in the last 15 years. What will happen for insurers when the climate crisis really bites?

In the last 15 years the protection gap, the amount of not insured losses, have not been closing. The impact and financial cost of natural disasters will only increase.

This requires a rethinking of current insurance models. The industry needs to ensure more people have access to insurance product in the future.

Especially the industry needs to develop more affordable and scalable products for the underserved and more vulnerable categories.

Proportion of uninsured global losses from severe weather events 2005-2020⁽¹⁾

📕 Insured losses 📕 Uninsured losses

2005	420/	F0 0/
2005	42%	58%
2006	27%	73%
2007	31%	69%
2008	33%	67%
2009	31%	69%
2010	19%	81%
2011	39%	61%
2012	33%	67%
2013	25%	75%
2014	30%	70%
2015	28%	72%
2016	27%	73%
2017	34%	66%
2018	39%	61%
2019	31%	69%
2020	34%	66%



"The traditional market has been unable to provide a product affordable for the 70% of uninsured losses. Parametric insurance can provide solutions that were not available before."



Adam Rimmer Co-founder & CEO Floodflash

Chris Lee Founder Exante



"Insurance companies are very good at paying a lot of money, very very slowly. This works well if you are middle class with savings, but now increasingly more people are coming out of poverty but still very susceptible to financial losses, living day to day with pay. Parametric insurance is a way to put a bandage on a bleeding wound."



Parametric insurance: transparency, speed, certainty.

In parametric insurance, the premium and payout are automatically calculated from a list of parameters bringing benefits such as:

- more transparent pricing and faster, effortless claim resolution for the customers
- Reduced uncertainty for the insurers

Parametric insurance is not new, having been used for almost two decades in the catastrophe reinsurance industry. What is interesting now, is for parametric insurance to capture data sources, new or unused. This is enabled by the higher availability of IoT data and enhanced analytics capabilities.

Specialist MGAs offering parametric products leveraging IoT and data analytics, for climate and weather-related events (flooding, hurricanes, wildfire), but also business continuity, cargo transport and travel.

E FloodFlash

Satellite and aerial imagery, IoT and AI to provide accurate data on a large scale but with high resolution,

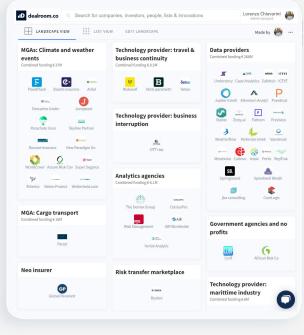
for risk management, underwriting and claim triggering and processing.

ICEYE PREVISICO

Discover the companies

climate and weather MGAs | business continuity, cyber and cargo MGAs | technology providers | data providers

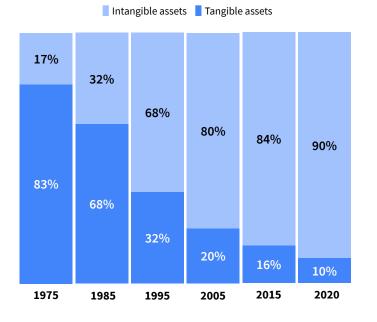
<u>60+ pioneering parametric solution to streamline</u> <u>insurance»</u>





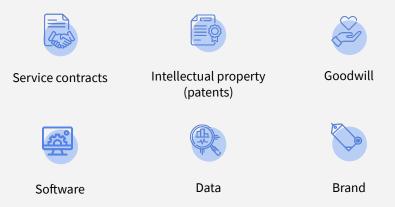
Intangible assets currently account for 90% of the S&P 500's total assets, up from just 17% in 1975...

Evolution of assets composition of S&P 500 companies 1975-2020⁽¹⁾



...but insurance has yet to start with them





The insurance sector still has for the most part to figure out how to offer cover for these assets.

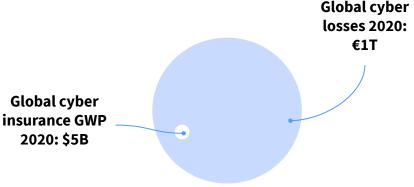
The first segment which is starting to cover intangible assets is **cyber insurance** covering IP theft, reputation damage, business interruption, liability and digital assets, including **crypto assets**.



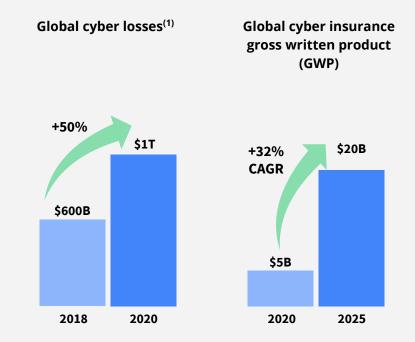
Cyber insurance is a top-of-mind concern for corporates and SMEs, however, it is still strongly underdeveloped.

The severity of cyber attacks is poised to accelerate also driven by recent trends in remote work across industries, the increasing reliance of businesses across widely varied facets of operations and the emergence of new technologies.

Less than 1% of the global cyber losses were insured in 2020



The cyber insurance market is poised to grow more than 30% per year



But cyber insurance brings massive underwriting and risk management challenges that require both incumbents and cybersecurity startups to establish partnerships for integrated cybersecurity offers.

Main challenges

- **Complex underwriting:** new and hard to predict risk (lack of historical data), especially for SMEs.
- **Systemic risk:** the extent of the damage from a single breach can be massive (ex. supply chain breaches).

Strategies

- **Partnerships** between cybersecurity specialist or cyber insurance specialist with insurers.
- Integrated offers of cybersecurity products and services.

Allianz (11) Google

Cyber insurance product offered to **Google Cloud customers**. Target US companies with annual revenue between \$500M and \$5B, and cover up to \$50M in losses.

Allianz and Munich Re will

integrate with Google Cloud to access customers' data to better assess the cyber risks they face and provide more personalized protection.

Examples of incumbents partnerships



Cisco, Apple, Aon and Allianz announced a new cyber risk management solution for businesses.

Aon will provide resilience evaluation services, Cisco and Apple the cybersecurity technology and Allianz the option for enhanced cyber insurance coverage. "The commercial cyber insurance market is ripe with opportunities and challenges. The market is in its early stages, losses can be huge and risk mitigation can be very challenging. The key to the SME segment is an integrated offer with more proactive discounts for cyber security software, active risk mitigation, employee training and automated underwriting."



Vijay Vaswani Analyst Eos Venture Partners





"Our smart contract powered marketplace allows assets to match liabilities when underwriting digital asset risk, allowing underwriters and brokers to engage in risk transfer with capital markets. We provide the infrastructure to allow forerunners to cover new markets and improve existing ones."



Insurtechs and cybersecurity specialists are closing the gap by insuring digital and intangible assets.

Cybersecurity specialist partnering with insurers and insurtech startups bringing competencies in cyber risk assessment and security solutions for an integrated offer.

Specialist MGAs and brokers offering products designed to help small business mitigate cyber losses leveraging automated underwriting expertise.

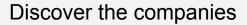
The crypto space is beginning to be insured, either through decentralized alternative to insurance and players building the infrastructure for its financing.

KOVRR

CYCOVER

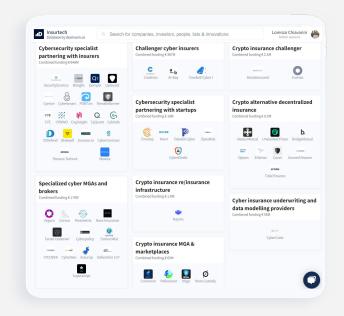
TARIAN

Nexus 📌 Mutual



cyber risk | digital assets | automated underwriting | SMEs solutions | crypto assets

50+ Startups developing insurance solutions for digital assets and the cyber security »





4 The new role of insurance: beyond risk capacity to ecosystems for risk prevention and ancillary services



"As we experience the largest transformation in the insurance industry in recent history, the role of insurers will expand beyond pure risk capacity providers to lead the provisioning of risk prevention and ancillary services to their customers."



Yago Montenegro Mendez Investment Director Mundi Ventures





"Availability of contextual data will change the role of insurers from offsetting risk to actually prevent it, shifting the role of insurers into service companies. That is insurance getting in its sweet spot. This will make the difference between the companies that will be around or not in 10 years."

"Accelerated ageing is a fact across european population. Insurance corporations have the opportunity to be a relevant player in the senior market by delivering quality-driven care services to its customer base and building long-term saving plans to finance the elderly care."



Roberto Valdes CEO Cuideo



Insurance is broadening and incumbents are partnering to offer a broader ecosystem of services.

Insurance is usually a part but seldom a full solution to a problem consumers are facing. "Beyond insurance services" including risk analysis, prevention, and replacement services which are to be considered when designing a new product (e.g. cyber), as well as adjacent services like health benefits. This means the value-added service layer is getting bigger, while the insurance slice is shrinking.



mundiventures

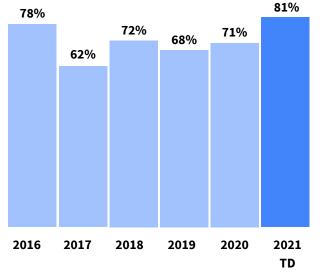
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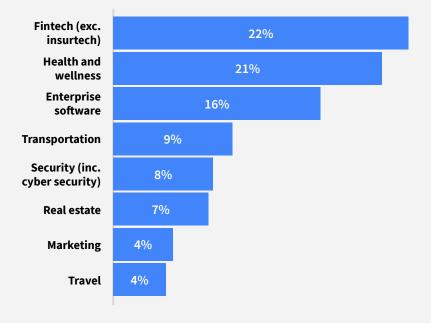
The vast majority of (re)insurers investments are in fact outside the boundaries of strictly insurtech.

More than 75% of (re)insurers investments are "outside insurtech" towards fintech, health and wellness, enterprise sector and much more

Percentage of (Re)insurers investment rounds "outside insurtech"



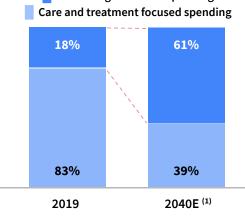
(Re)insurers investment by industry "outside insurtech" (2016-2021)



Will insurers retain a leading role and drive the future of healthcare?

Healthcare is becoming: **proactive, decentralized, personalized and value-based**. Health care and treatment coverages are not even the products of the future, **wellbeing and prevention** are.

The opportunity is huge, especially post-Covid, but equally is the threat. On one hand, digital players, like telemedicine players, could bundle an insurance product into their offering which they source directly from the reinsurance market. On the other hand, insurers can build health ecosystems providing incentives to adopt healthy behaviour, focus on prevention and add telematics services to their offer.



Well-being & focused spending

Page / 49 Source: Dealroom.co. Health Tech - Inkef Capital, MTIP, Dealroom report 1. Based on Deloitte.

Discover where the future of health is headed in our <u>Healthtech report</u>

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Digital healthcare: patient-first?

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